1 2 3 4 5 6 7 8 9	Stephen P. Berzon (SBN 46540) sberzon@altber.com Stacey Leyton (SBN 203827) sleyton@altber.com P. Casey Pitts (SBN 262463) cpitts@altber.com Rebecca C. Lee (SBN 305119) rlee@altber.com ALTSHULER BERZON LLP 177 Post Street, Suite 300 San Francisco, California 94108 Telephone: (415) 421-7151 Facsimile: (415) 362-8064  Anthony R. Segall (SBN 101340) asegall@rsglabor.com Juhyung Harold Lee (SBN 315738) hlee@rsglabor.com ROTHNER, SEGALL & GREENSTONE	W. Stephen Cannon ( <i>pro hac vice</i> pending) scannon@constantinecannon.com CONSTANTINE CANNON LLP 1001 Pennsylvania Ave, NW, Ste. 1300N Washington, DC 20004 Telephone: (202) 204-3500	
11	510 South Marengo Avenue Pasadena, California 91101		imile: (202) 204-3501
12	Telephone: (626) 796-7555 Facsimile: (626) 577-0124	elitw	n E. Litwin ( <i>pro hac vice</i> pending) vin@constantinecannon.com
13		335	NSTANTINE CANNON LLP Madison Avenue, 9th Floor
14		Tele	York, NY 10017 phone: (212) 350-2700
15	Facsimile: (212) 350-2701  Attorneys for Defendants and Counterclaimants		
16			
17	UNITED STATES DISTRICT COURT CENTRAL DISTRICT OF CALIFORNIA		
18	CREATIVE ARTISTS AGENCY, LL	C,	Case No. 2:19-cv- 05701-AB-AFM
19	Plaintiff and Counterclaim Defendant,		ANSWER AND
20	V.		COUNTERCLAIMS
21 22	WRITERS GUILD OF AMERICA, WEST, INC. and WRITERS GUILD OF		
23	AMERICA, EAST, INC.,  Defendants and Counterclaimants,		
24	and PATRICIA CARR, ASHLEY		
25	GABLE, BARBARA HALL, DERIC A. HUGHES, DAVID SIMON, and MEREDITH STIEHM,		
26	Counterclaimants.		
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28	ANSWER AND		ITERCLAIMS

ANSWER AND COUNTERCLAIMS Case No. 2:19-cv- 05701-AB-AFM **INTRODUCTION** 

- 1. This case arises out of efforts by two labor unions representing writers in the entertainment industry to protect their members against an unlawful compensation system for talent agents—packaging fees—that gives rise to inherent conflicts of interest between those agents and the writers they represent, and out of the agents' collusive efforts to maintain that system through agreed upon price structures and group boycotts of those opposed to the system. This system of packaging fees has, over time, significantly depressed writers' compensation, employment opportunities, and choice of talent for audiovisual entertainment projects, as well as the quality of those projects, while greatly enriching the talent agencies.
- 2. Writers are the creative heart of the television and film businesses. They are responsible for providing the stories, plots, dialogue, and other content of television shows and movies that are enjoyed by audiences around the world and that generate billions of dollars in revenue every year. Without the work and creative content provided by these writers, the television and film industries could not operate.
- 3. The base compensation and benefits paid to writers for their work are governed by a collectively-bargained contract between Writers Guild of America, West, Inc. ("WGAW") and Writers Guild of America, East, Inc. ("WGAE") (collectively "Guilds" or "WGA") and hundreds of studios and production companies. Because the entertainment industry is a freelance industry, and because writers may negotiate compensation above the minimum levels established by the Guilds' contract with the studios, the vast majority of working writers have historically procured employment through talent agents they have retained to help them find work and negotiate for the best possible compensation. These agents owe a fiduciary duty to their clients under California law, and must provide their clients

with conflict-free representation.

- 4. Talent agencies have represented writers for almost a century. But what began as a service to writers and other artists in their negotiations with the production companies has become an unlawful price-fixing cartel dominated by a few powerful talent agencies that use their control of talent first and foremost to enrich themselves. Historically, the agents whom writers retained were compensated by receiving a portion of any payments made to the writers by production companies for work that the agents helped them procure. By tying the agents' compensation to the writers' compensation, this arrangement aligned the interests of the agents with the interests of their writer-clients, as required by blackletter agency law principles.
- 5. Today, however, the four largest talent agencies—Counterclaim Defendant Creative Artists Agency ("CAA"), and co-conspirators International Creative Management Partners ("ICM"), United Talent Agency ("UTA"), and William Morris Endeavor Entertainment ("WME") (collectively, "the Agencies" or "the Big Four")—make money not by maximizing their clients' earnings and charging a commission, but through direct payments from the production companies known as "packaging fees." Packaging fees are not directly tied to Agencies' clients' compensation but instead come directly from television series and film production budgets and profits.
- 6. The power exerted by the Big Four in Hollywood is enormous and pervasive. Even the Hollywood studios—powerful entities in their own right—agree to pay hundreds of millions of dollars in packaging fees annually to the Big Four for "what amounts to extortion" according to industry insiders, because they are "afraid of not getting pitches and opportunities if they take a hard line against

<sup>&</sup>lt;sup>1</sup> Gavin Polone, TV's Dirty Secret: Your Agent Gets Money for Nothing, The Hollywood Reporter (Mar. 26, 2015),

https://www.hollywoodreporter.com/news/gavin-polone-tvs-dirty-secret-783941.

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27 28 [packaging fees]."<sup>2</sup> The studios, like everyone else in Hollywood, "[are] afraid to challenge the agencies for fear of being blackballed."<sup>3</sup>

- Agency compensation via packaging fees is possible because, after 7. substantial consolidation within the industry, the Big Four now control access to the lion's share of the key talent necessary to create a new television show or feature film, including not only writers but also actors and directors. The Big Four leverage this control to negotiate packaging fees with television and film production companies, which are paid directly by the studios to the Big Four simply because the Big Four represent the writers, directors, and actors who will be employed by the production companies in producing the show. The packaging fees paid by production companies to the Agencies are unrelated to their own clients' compensation and generate hundreds of millions of dollars in revenue for the Agencies each year.
- 8. Rather than compete with each other over the terms of these packaging arrangements, the Big Four have instead colluded among themselves to set a standard structure for packaging fees, the so-called "3-3-10" model for agency compensation described later herein, as well as on the range of "base license fees" used to calculate the upfront 3% packaging fee. The scope and degree of the Agencies' collusion was successfully kept secret from the Guild and its members for years.
- 9. Packaging fees have created numerous conflicts of interest between writers and CAA and the other Agencies, wherein CAA and the other Agencies enrich themselves at their writer-clients' expense, in most cases without those

<sup>&</sup>lt;sup>2</sup> David Ng, Talent agencies are reshaping their roles in Hollywood. Not everyone is happy about that, L.A. Times (Apr. 6, 2018),

https://www.latimes.com/business/hollywood/la-fi-ct-talent-agencies-20180406story.html. <sup>3</sup> *Id*.

clients' knowledge and in all cases without their valid consent. Unlike in a commission-based system, the economic interests of the agents at CAA that represent writers and other creative talent are no longer aligned with those of their writer-clients. Rather than seeking to maximize how much writers are paid for their work, CAA is incentivized instead to maximize the packaging fee it will be paid for a particular project or program. Further, CAA has the incentive to, and does, prioritize the studios' interests over those of its clients in order to protect its continuing ability to negotiate new packaging fees from those studios. Moreover, because CAA's packaging fee is generally tied to a show's profits, CAA has an incentive to reduce the amount paid to writers and other talent for their work on a show. Further, CAA seeks to prevent the writers it represents from working with talent represented by other Agencies in order to avoid having to split the packaging fee with other Agencies—even where the project would benefit by drawing from a larger talent pool. CAA also pitches writers' work to the production companies it believes will agree to the most lucrative license fees and profit definition within the agreed-upon range (the remaining negotiable elements of a "3-3-10" package deal), rather than to the companies that will pay the most to its writer-clients. Agencies have not disclosed these conflicts of interest or the terms of their packaging fee arrangements to the writers they represent.

10. The Agencies' collusive actions and conflicts of interest have resulted in tremendous financial harm to the Guilds and their members, including Individual Counterclaimants Patricia ("Patti") Carr, Ashley Gable, Barbara Hall, Deric A. Hughes, David Simon, and Meredith Stiehm (collectively, the "Individual Counterclaimants"). Packaging fees have depressed writers' compensation, as money that would otherwise be paid to writers is instead paid to CAA and the other Agencies as part of the packaging fee or is left on the table. Writers have also lost employment opportunities as a result of agency packaging and, where they are hired,

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- 11. Because the Guilds are the exclusive representatives of writers under federal labor law, talent agents may represent individual writers to negotiate above-scale employment only pursuant to the Guilds' delegated authority. Historically, the Guilds have delegated that authority through a franchise agreement. And as a condition of being franchised, agents are subject to regulations promulgated by the Guilds. The Guilds may dictate, among other things, how and how much agents may be paid for their services.
- 12. In April 2018, in part in response to the inherent conflicts of interest created by packaging fees, the Guilds served notice on the agencies of their intent to terminate the Artists' Managers Basic Agreement ("AMBA"), the franchise agreement negotiated with the Association of Talent Agents ("ATA") that had historically governed the relationship between writers and their agents. At the same time, the Guilds submitted to the ATA a set of proposals for a new franchise agreement with talent agencies. A critical aspect of these proposals was the Guilds' insistence that franchised agents no longer accept packaging fees from production companies on projects where a writer-client is employed. The Guilds subsequently formalized these proposals, including the bar on packaging fees, in a new Code of Conduct for franchised agents.
- 13. The Agencies collectively responded to the Guilds through the ATA, categorically rejecting the Guilds' demands and questioning the well-established

 principle that writers may collectively agree "to use only agents who have been 'franchised' by [the Guilds]" and that, "in turn, as a condition of franchising, the [Guilds] may require agents to agree to a code of conduct and restrictions on terms included in agent-[writer] contracts." *Marathon Entm't, Inc. v. Blasi*, 42 Cal.4th 974, 983 (2008).

- 14. The ATA categorically refused to negotiate any terms that would end packaging fees on projects where a writer-client is employed or any other practices giving rise to similar inherent conflicts of interest. Accordingly, following a June 7, 2019 meeting with the ATA, the Guilds revoked their consent to collective negotiations through the ATA, announcing that they would only negotiate with individual agencies going forward. That revocation of consent meant that the ATA and its members, including the Big Four, were no longer covered by federal antitrust law's "labor exemption," which immunizes certain labor union conduct and grants a limited derivative exemption to non-labor entities to negotiate with labor unions.
- After the Guilds' revocation of consent to multiparty negotiations, the Agencies unlawfully and collusively circled their wagons inside the ATA—a trade association comprised entirely of competing sellers of agency services—and publicly threatened to retaliate against any agency that broke ranks and concluded an individual deal with the Guilds. Despite the Guilds' revocation of the prior limited consent they had granted the Agencies to collectively negotiate a new deal through their trade association, the Big Four and other talent agencies have continued to collusively discuss and plan their negotiations with the Guilds, and to coordinate with respect to their dealings with the Guilds and their individual dealings with the Guilds' members, through the ATA, in violation of the antitrust laws.
- 16. CAA and the other Agencies have also colluded to issue threats of baseless litigation against lawyers and to blacklist former clients who seek unconflicted representation by agents that have agreed to abide the Guild's Code of

Conduct, harming the Guilds and their members, in violation of the antitrust laws.

Counterclaimants bring these counterclaims to end CAA's harmful and 17. unlawful practice of packaging fees and their joint conduct in attempting to fix and preserve those fees, and to seek compensation for the injuries suffered as a result of these practices. First, as asserted in Counterclaimants' first through fourth claims for relief, CAA and the other Agencies have engaged in unlawful per se price fixing and unlawful per se group boycotts in violation of the Sherman Act, 15 U.S.C. §1 et seq., and the Cartwright Act, California Business and Professions Code §16700 et Second, as asserted in Counterclaimants' fifth claim for relief, CAA's seq. packaging fees violate the fiduciary duty that agents owe to their writer-clients and deprive them of the conflict-free representation to which they are entitled. Third, as asserted in Counterclaimants' sixth claim for relief, CAA's breaches of its fiduciary duty to its writer-clients also constitute constructive fraud under California Civil Code §1573. Fourth, as set forth in Counterclaimants' seventh claim for relief, for these reasons, and because the payments made from production companies to CAA as part of any package constitute unlawful kickbacks from an employer to a "representative of any of his employees" prohibited by Section 302 of the federal Labor-Management Relations Act, 29 U.S.C. §186(a)(1), packaging fees are an unlawful or unfair business practice for the purposes of the California Unfair Competition Law, Cal. Bus. & Prof. Code §17200 et seq. ("UCL"). Fifth, as set forth in Counterclaimants' eighth through eleventh claims for relief, CAA's repeated Section 302 violations also constitute an unlawful "pattern of racketeering activity" within the meaning of the Racketeer Influenced and Corrupt Organizations Act, 18 U.S.C. §1962 et seq. ("RICO").

18. Packaging fees should therefore be declared unlawful and CAA should be enjoined from continuing to seek or receive them, Counterclaimants should be awarded disgorgement of unlawful profits, the costs of suit, and reasonable

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attorneys' fees, and the Individual Counterclaimants should further be awarded restitution and damages. CAA should further be enjoined from jointly seeking with the other Agencies to negotiate, or strategizing with the other Agencies regarding their individual negotiations with the Guilds, absent the Guilds' express consent to do so.

**ANSWER TO COMPLAINT** 

Defendants and Counterclaimants Writers Guild of America, West, Inc. and Writers Guild of America, East, Inc. hereby answer Plaintiff and Counterclaim Defendant Creative Artists Agency, LLC's Complaint as follows:

- 19. The Guilds deny the allegations in Paragraph 1.
- 20. The Guilds admit that WGAW and WGAE are labor unions that serve as the exclusive bargaining representatives for certain writers in the entertainment industry. The Guilds lack knowledge and information sufficient to respond to the allegation regarding CAA, and on that basis deny that allegation. The Guilds deny the remaining allegations in Paragraph 2.
- 21. The Guilds admit that they have adopted a "Code of Conduct" for talent agencies that represent writers for work covered by a WGA collective bargaining agreement, and that the Code of Conduct prohibits signatory talent agencies from engaging in "packaging" and "affiliated production." The Guilds further admit that, as a result of certain talent agencies' refusal to sign the Code of Conduct, a number of WGA members have chosen to terminate their relationships with those agencies. The Guilds deny the remaining allegations in Paragraph 3.
  - 22. The Guilds deny the allegations in Paragraph 4.
  - 23. The Guilds deny the allegations in Paragraph 5.
- 24. Paragraph 6 states legal conclusions to which no response is required. To the extent a response to any allegations in Paragraph 6 is required, the Guilds deny those allegations.

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- 25. The Guilds admit that CAA and other talent agencies have engaged in the practice of "packaging" television programs for presentation to television production studios and that packaging occurs when an agency presents to a studio various creative elements of a television program. The Guilds deny that they have provided their express contractual permission to talent agencies to engage in such a practice. The Guilds lack the knowledge or information sufficient to respond to the remaining allegations in Paragraph 7, and on that basis deny the remaining allegations therein.
- 26. The Guilds lack knowledge or information sufficient to respond to the allegations in Paragraph 8, and on that basis deny the allegations therein.
- The Guilds lack knowledge or information sufficient to respond to the 27. allegations in Paragraph 9, and on that basis deny the allegations therein.
- The Guilds deny that packaging is particularly important for writers. 28. The Guilds lack knowledge or information sufficient to respond to the remaining allegations in Paragraph 10, and on that basis deny the remaining allegations therein.
- The Guilds admit that certain writers employed to work on packaged 29. productions do not pay 10% commission to their talent agents. The Guilds lack knowledge or information sufficient to respond to the allegations regarding CAA's specific packaging fee practices, and on that basis deny those allegations. The Guilds deny the remaining allegations in Paragraph 11.
- 30. The Guilds deny that writers typically "do better under a packaging deal than under a commission system." The Guilds lack knowledge or information sufficient to respond to the remaining allegations in Paragraph 12, and on that basis deny the remaining allegations therein.
  - The Guilds deny the allegations in Paragraph 13. 31.
  - The Guilds lack knowledge or information sufficient to respond to the 32.

allegations in Paragraph 14, and on that basis deny the allegations therein.

- 33. The Guilds admit that they oppose the representation of their members by talent agencies engaged in the practices of receiving packaging fees and/or affiliated content production. The Guilds deny the remaining allegations in Paragraph 15.
  - 34. The Guilds deny the allegations in Paragraph 16.
- 35. The Guilds admit that they oppose the representation of their members by talent agencies engaged in the practice of receiving packaging fees and/or affiliated content production because of the conflicts of interest inherent in those practices. The Guilds deny the remaining allegations in Paragraph 17.
- 36. The Guilds admit that they were parties to the 1976 AMBA with the ATA, previously known as the Artists' Managers Guild. The Guilds further admit that CAA and other individual talent agencies previously agreed to abide by the AMBA. The Guilds affirmatively allege that the text of the AMBA is the best evidence of its contents. The Guilds deny the remaining allegations in Paragraph 18.
- 37. The Guilds admit that the AMBA and Rider W to the AMBA contained restrictions addressing talent agencies' conflicts of interests. The Guilds deny the remaining allegations in Paragraph 19.
  - 38. The Guilds deny the allegations in Paragraph 20.
  - 39. The Guilds deny the allegations in Paragraph 21.
- 40. Paragraph 22 states legal conclusions to which no response is required. To the extent a response to any allegations in Paragraph 22 is required, the Guilds deny those allegations.
- 41. The Guilds admit that they have adopted a policy of indemnifying attorneys or managers for any losses attributable to a member's refusal to pay fees or commissions based on an alleged violation of state licensing requirements. The

- 54. Paragraph 36 states legal conclusions to which no response is required. To the extent a response to any allegations in Paragraph 36 is required, the Guilds deny those allegations.
- 55. In response to Paragraph 37, the Guilds admit that this Court has subject-matter jurisdiction over the instant action.
- 56. In response to Paragraph 38, the Guilds admit that this Court has personal jurisdiction over WGAW and WGAE for purposes of the instant action.
- 57. The Guilds admit that the Court has personal jurisdiction over WGAW and WGAE but deny the remaining allegations in Paragraph 39.
- 58. Paragraph 40 states legal conclusions to which no response is required. To the extent a response to any allegations in Paragraph 40 is required, the Guilds deny those allegations.
- 59. The Guilds admit that venue is proper in this District and that a substantial part of the events at issue occurred in this District. The Guilds deny the remaining allegations in Paragraph 41.
- 60. In response to Paragraph 42, the Guilds admit that the instant action should be assigned to the Western Division.
- 61. The Guilds lack knowledge or information sufficient to respond to the allegations in Paragraph 43, and on that basis deny the allegations therein.
- 62. The Guilds admit that CAA has engaged in the practice of "packaging" elements of television programs for presentation to television production studios. The Guilds lack knowledge or information sufficient to respond to the remaining allegations in Paragraph 44, and on that basis deny the remaining allegations therein.
- 63. The Guilds deny that packaging benefits CAA's writer-clients. The Guilds lack knowledge or information sufficient to respond to the remaining allegations in Paragraph 45, and on that basis deny the remaining allegations

- 64. The Guilds lack knowledge or information sufficient to respond to the allegations in Paragraph 46, and on that basis deny the allegations therein.
- 65. The Guilds lack knowledge or information sufficient to respond to the allegations in Paragraph 47, and on that basis deny the allegations therein.
- 66. The Guilds admit that CAA sometimes represents elements of packaged productions, but deny that WGA-member showrunners ultimately "determine what elements are accepted as part of the total 'package.'" The Guilds lack knowledge or information sufficient to respond to the remaining allegations in Paragraph 48, and on that basis deny the remaining allegations therein.
- 67. The Guilds admit that writers employed to work on packaged productions typically have contracts regarding their employment on those productions, but deny that packaging has no effect on the terms and conditions of writers' employment. The Guilds lack knowledge or information sufficient to respond to the remaining allegations in Paragraph 49, and on that basis deny the remaining allegations therein.
- 68. The Guilds admit that packaging is a widespread practice in the television industry. The Guilds deny that "[p]ackaging plays a fundamental and critically important role in creating and maintaining a healthy and competitive television industry ecosystem." The Guilds lack knowledge or information sufficient to respond to the remaining allegations in Paragraph 50, and on that basis deny the remaining allegations therein.
- 69. The Guilds deny that "[p]ackaging enhances competition" and that, absent packaging fees, "the output of television shows" would be reduced. The Guilds lack knowledge or information sufficient to respond to the remaining allegations in Paragraph 51, and on that basis deny the remaining allegations therein.

- 70. The Guilds lack knowledge or information sufficient to respond to the allegations regarding the importance of packaging beyond the labor market for writers' employment and the economic impact of ending packaging "in toto", and on that basis deny those allegations. The Guilds deny the remaining allegations in Paragraph 52.
- 71. The Guilds lack knowledge or information sufficient to respond to the allegations regarding the interests and conduct of other entertainment-industry unions, and on that basis deny those allegations. The Guilds deny the remaining allegations in Paragraph 53.
  - 72. The Guilds deny the allegations in Paragraph 54.
- 73. The Guilds admit that the AMBA and Rider W to the AMBA prohibited CAA and other talent agencies from collecting both a packaging fee and a traditional commission from a WGA member who was employed to work on a packaged production. The Guilds lack knowledge or information sufficient to respond to the allegations regarding CAA's particular packaging fee practices, and on that basis deny those allegations. The Guilds deny the remaining allegations in Paragraph 55.
- 74. The Guilds lack knowledge or information sufficient to respond to the allegation regarding the extent to which "[e]ach packaging arrangement is separately ... negotiated by CAA," and on that basis deny that allegation. The Guilds deny the remaining allegations in Paragraph 56.
- 75. The Guilds admit that certain television packages include an upfront license fee, a deferred license fee, and a "back-end" percentage of the profits. The Guilds lack knowledge or information sufficient to respond to the remaining allegations in Paragraph 57, and on that basis deny the remaining allegations therein.
  - 76. The Guilds lack knowledge or information sufficient to respond to the

allegation regarding the extent to which packaging terms vary, and on that basis deny that allegation. The Guilds admit the remaining allegations in Paragraph 58.

- 77. The Guilds lack knowledge or information sufficient to respond to the allegations in Paragraph 59, and on that basis deny the allegations therein.
- 78. The Guilds lack knowledge or information sufficient to respond to the allegations in Paragraph 60, and on that basis deny the allegations therein.
- 79. The Guilds lack knowledge or information sufficient to respond to the allegations in Paragraph 61, and on that basis deny the allegations therein.
- 80. The Guilds lack knowledge or information sufficient to respond to the allegations in Paragraph 62, and on that basis deny the allegations therein.
- 81. The Guilds admit that they oppose the representation of their members by talent agencies engaged in the practice of being compensated through packaging fees paid by studios because of the conflicts of interest inherent in the practice.

  The Guilds deny the remaining allegations in Paragraph 63.
- 82. The Guilds lack knowledge or information sufficient to respond to the allegations regarding CAA's efforts to represent its clients, and on that basis deny those allegations. The Guilds deny the remaining allegations in Paragraph 64.
- 83. The Guilds lack knowledge or information sufficient to respond to the allegation regarding the extent to which scripted television programs generate back-end profits, and on that basis deny that allegation. The Guilds deny the remaining allegations in Paragraph 65.
- 84. The Guilds lack knowledge or information sufficient to respond to the allegations regarding the typical packaging fees charged by talent agencies, the ratio of those fees to total production budgets, the extent of CAA's profits under a packaging-fee model relative to a traditional-commission model, and the extent to which CAA's clients finds its packaging deals to constitute "attractive opportunities." On that basis, the Guilds deny those allegations. The Guilds deny

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The Guilds lack knowledge or information sufficient to respond to the allegations regarding the frequency with which CAA receives back-end profits from packaged productions and the extent to which CAA profits under a packaging-fee model relative to a traditional commission model. On that basis, the Guilds deny those allegations. The Guilds deny the remaining allegations in Paragraph 67.

- The Guilds lack knowledge or information sufficient to respond to the 86. allegation regarding the extent to which CAA receives back-end profits relative to "showrunners," "the top tier of writers," and "other important talent." On that basis, the Guilds deny that allegation. The Guilds deny the remaining allegations in Paragraph 68.
- 87. The Guilds lack knowledge or information sufficient to respond to the allegations describing the "generalized example" of back-end profit participation, and on that basis deny those allegations. The Guilds deny the remaining allegations in Paragraph 69.
- The Guilds lack knowledge or information sufficient to respond to the 88. allegation regarding the extent to which CAA renegotiates its deals with writerclients, and on that basis deny that allegation. The Guilds deny the remaining allegations in Paragraph 70.
- The Guilds lack knowledge or information sufficient to respond to the 89. allegations regarding the extent to which packaging deals include multiple talent agencies, and on that basis deny those allegations. The Guilds deny the remaining allegations in Paragraph 71.
- The Guilds lack knowledge or information sufficient to respond to the 90. allegations regarding the "industry structure" of packaging and the frequency with which CAA's clients are represented by "experienced outside entertainment

allegation regarding the extent to which wiip competes with other studios, and on that basis deny that allegation. The Guilds deny the remaining allegations in Paragraph 85.

- 104. The Guilds admit that an agency-affiliated content company produced a project by WGAE President Beau Willimon in 2018, and that WGA Negotiating Committee Co-Chair Chris Keyser agreed to produce a packaged project with the same company in 2019. The Guilds deny the remaining allegations in Paragraph 86
- 105. The Guilds lack knowledge or information sufficient to respond to the allegations in Paragraph 87, and on that basis deny the allegations therein.
- 106. The Guilds lack knowledge or information sufficient to respond to the allegations in Paragraph 88, and on that basis deny the allegations therein.
- 107. The Guilds lack knowledge or information sufficient to respond to the allegations in Paragraph 89, and on that basis deny the allegations therein.
- 108. The Guilds lack knowledge or information sufficient to respond to the allegation regarding CAA's knowledge of conflicts of interest arising from transactions between CAA clients and wiip, and on that basis deny that allegation. The Guilds deny the remaining allegations in Paragraph 90.
- 109. The Guilds lack knowledge or information sufficient to respond to the allegations regarding the knowledge and proclivities of CAA agents, the extent to which writers change their agents, and the "fierce[ness]" of the talent-agency marketplace. On that basis, the Guilds deny those allegations. The Guilds deny the remaining allegations in Paragraph 91.
  - 110. The Guilds deny the allegations in Paragraph 92.
- 111. The Guilds admit that they provided a termination notice under the AMBA in April 2018. The Guilds deny the remaining allegations in Paragraph 93.
  - 112. The Guilds admit that, after providing the April 2018 notification

- under the AMBA, they discussed negotiations for a successor agreement to the AMBA with CAA and the ATA. The Guilds further admit that WGA negotiating-committee members met with ATA negotiating-committee members on or around February 5, 2019. The Guilds deny the remaining allegations in Paragraph 94.
- 113. The Guilds admit that the cited speech by WGAW President David Goodman contained the quoted statements, but deny CAA's characterization of those statements. The Guilds deny the remaining allegations in Paragraph 95.
- 114. The Guilds admit that on or around February 21, 2019, they circulated a draft version of the Code of Conduct to CAA and other agencies. The Guilds further admit that this version of the Code of Conduct prohibited talent agencies from engaging in packaging or affiliated content production. The Guilds also admit that on or around March 4, 2019, they made the quoted statement. The Guilds deny the remaining allegations in Paragraph 96.
- 115. The Guilds admit that the ATA's March 12, 2019 proposal for a successor agreement to the AMBA, which the ATA referred to as a "Statement of Choice," was not accepted by the WGA. The Guilds lack knowledge or information sufficient to respond to the allegation that the ATA met with hundreds of writer-clients, and on that basis deny that allegation. The Guilds deny the remaining allegations in Paragraph 97.
- 116. The Guilds admit that on or around March 14, 2019, they proposed a "WGA Franchise Agreement" to replace the AMBA. The Guilds further admit that the proposed WGA Franchise Agreement prohibited signatory talent agencies from being compensated for representation in packaging fees and from affiliated content production. The Guilds also admit that ATA declined to agree to the proposed WGA Franchise Agreement. The Guilds deny the remaining allegations in Paragraph 98.
  - 117. The Guilds admit that, on or around March 21, 2019, the ATA 20

allegations in Paragraph 109.

- 128. The Guilds deny the allegations in Paragraph 110.
- 129. The Guilds admit that their members have a legal right to resign their membership, and after resignation will no longer enjoy the rights nor be subject to the obligations of membership, but they will still be obligated to pay a fee to the Guilds to cover the basic costs of representation by the Guilds. The Guilds further admit that they have in the past disclosed the names of writers who resigned their membership to other Guild members. The Guilds deny the remaining allegations in Paragraph 111.
  - 130. The Guilds deny the allegations in Paragraph 112.
- 131. The Guilds admit that, after the Code of Conduct took effect, thousands of writers terminated their relationships with talent agencies that refused to sign the Code of Conduct. The Guilds further admit that they delivered approximately 7,000 letters terminating such relationships to CAA and other talent agencies. The Guilds also admit that they made the quoted statements, but deny CAA's characterization of those statements. The Guilds deny the remaining allegations in Paragraph 113.
- 132. The Guilds admit that they provide valuable health care services for their members. The Guilds lack knowledge and information sufficient to respond to the allegations referring to unspecified "reports," and on that basis deny those allegations. The Guilds deny the remaining allegations in Paragraph 114.
  - 133. The Guilds deny the allegations in Paragraph 115.
- 134. The Guilds admit that, on or around June 7, 2019, ATA negotiating-committee members met with and submitted to WGA negotiating-committee members a proposal for a successor agreement to the AMBA, which was not accepted. The Guilds further admit that, on or around June 19, 2019, the Guilds indicated their intention to negotiate with individual talent agencies rather than

- 144. The Guilds deny the allegations in Paragraph 126.
- 145. The Guilds admit that on or around March 20, 2019, they sent a letter to managers and lawyers who represent WGA members that contained the quoted statements, but deny CAA's characterization of those statements. The Guilds deny the remaining allegations in Paragraph 127.
  - 146. The Guilds deny the allegations in Paragraph 128.
- 147. The Guilds admit that on or around April 16, 2019, they sent a letter containing the quoted statements, but deny CAA's characterization of those statements. The Guilds deny the remaining allegations in Paragraph 129.
  - 148. The Guilds deny the allegations in Paragraph 130.
- 149. The Guilds admit that some WGA members are "showrunners" who perform writing services for a television series and may function as writers on series they work on. The Guilds further admit that some showrunners are involved in creative, staffing, and budgeting decisions, and that some work performed by showrunners is not governed by the MBA. The Guilds lack knowledge or information sufficient to respond to the remaining allegations in Paragraph 131, and on that basis deny those allegations.
- 150. The Guilds admit that some showrunners are involved in "the creative and business aspects of producing [a] series." The Guilds lack knowledge or information sufficient to respond to the remaining allegations in Paragraph 132, and on that basis deny the remaining allegations therein.
- 151. The Guilds admit that some "showrunners" are writers and WGA members, and that some showrunners have production responsibilities. The Guilds lack knowledge or information sufficient to respond to the remaining allegations in Paragraph 133, and on that basis deny the remaining allegations therein.
- 152. The Guilds admit that some showrunners are involved in hiring decisions. The Guilds lack knowledge or information sufficient to respond to the

remaining allegations in Paragraph 134, and on that basis deny the remaining allegations therein.

- 153. The Guilds admit that in some showrunner contracts writing and producing services are broken out separately. The Guilds lack knowledge or information sufficient to respond to the remaining allegations in Paragraph 135, and on that basis deny the remaining allegations therein.
- 154. The Guilds lack knowledge or information sufficient to respond to the allegations in Paragraph 136, and on that basis deny the allegations therein.
- 155. The Guilds admit that the MBA contains the quoted statement and that the MBA does not regulate the compensation that showrunners receive for work in non-writing capacities. The Guilds deny the remaining allegations in Paragraph 137.
- 156. Paragraph 138 states legal conclusions to which no response is required. To the extent a response to any allegations in Paragraph 138 is required, the Guilds deny those allegations.
  - 157. The Guilds deny the allegations in Paragraph 139.
- 158. The Guilds admit that the MBA does not regulate the compensation showrunners receive when working in non-writing capacities. The Guilds deny the remaining allegations in Paragraph 140.
- 159. The Guilds admit that Exhibit D to the Complaint contains the quoted statement, but deny CAA's characterization of that statement. The Guilds deny the remaining allegations in Paragraph 141.
  - 160. The Guilds deny the allegations in Paragraph 142.
- 161. The Guilds admit that certain competing producers of television and film entertainment are members of the Alliance of Motion Picture and Television Producers, Inc. ("AMPTP"). The Guilds lack knowledge or information sufficient to respond to the remaining allegations in Paragraph 143, and on that basis deny

the remaining allegations therein.

- 162. The Guilds deny that the MBA is a collective bargaining agreement negotiated with the AMPTP. The Guilds admit that the MBA contains no express provision requiring AMPTP members to negotiate only with agents that are designated or franchised by the WGA, and the remaining allegations in Paragraph 144.
- 163. The Guilds admit that on February 9, 2019 the WGA presented to the AMPTP a clause that could be added to the MBA that would have prohibited AMPTP members from negotiating writer terms with agents who had not signed an agreement regarding the terms of writer representation with the WGA or otherwise been certified by the WGA. The Guilds deny the remaining allegations in Paragraph 145.
- 164. The Guilds admit that, at a meeting with the AMPTP on or around February 9, 2019, WGA representatives presented to AMPTP representatives the potential amendments to the MBA set forth in Paragraph 146.
- 165. The Guilds admit that, to date, the AMPTP has not agreed to the amendments to the MBA that were presented by the WGA. The Guilds deny the remaining allegations in Paragraph 147.
- 166. In response to the allegations incorporated by reference in Paragraph 148, the Guilds incorporate by reference their responses to those allegations in the preceding paragraphs.
- 167. Paragraph 149 states legal conclusions to which no response is required. To the extent a response to any allegations in Paragraph 149 is required, the Guilds deny those allegations
- 168. Paragraph 150 states legal conclusions to which no response is required. To the extent a response to any allegations in Paragraph 150 is required, the Guilds deny those allegations.

- 169. Paragraph 151 states legal conclusions to which no response is required. To the extent a response to any allegations in Paragraph 151 is required, the Guilds deny those allegations.
- 170. Paragraph 152 states legal conclusions to which no response is required. To the extent a response to any allegations in Paragraph 152 is required, the Guilds deny those allegations.
- 171. Paragraph 153 states legal conclusions to which no response is required. To the extent a response to any allegations in Paragraph 153 is required, the Guilds deny those allegations.
- 172. Paragraph 154 states legal conclusions to which no response is required. To the extent a response to any allegations in Paragraph 154 is required, the Guilds deny those allegations.
- 173. Paragraph 155 states legal conclusions to which no response is required. To the extent a response to any allegations in Paragraph 155 is required, the Guilds deny those allegations.
- 174. Paragraph 156 states legal conclusions to which no response is required. To the extent a response to any allegations in Paragraph 156 is required, the Guilds deny those allegations.
- 175. The Guilds admit that they oppose the representation of their members by talent agencies engaged in the practices of being compensated for writer representation by packaging fees and/or affiliated content production because of the conflicts of interest inherent in those practices. The Guilds deny the remaining allegations in Paragraph 157.
  - 176. The Guilds deny the allegations in Paragraph 158.
- 177. The Guilds admit that WGAW President David Goodman made the quoted statement, but deny CAA's characterization of that statement. The Guilds deny the remaining allegations in Paragraph 159.

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26 27 required. To the extent a response to any allegations in Paragraph 178 is required, the Guilds deny those allegations.

- 197. The Guilds admit that CAA and the other talent agencies are competitors. The remaining allegations of Paragraph 180 state legal conclusions to which no response is required. To the extent a response to any of the remaining allegations in Paragraph 180 is required, the Guilds deny those allegations.
- 198. The Guilds admit that they are the exclusive collective bargaining representative of writers for television production companies that are AMPTP members. The remaining allegations of Paragraph 181 state legal conclusions to which no response is required. To the extent a response to any of the remaining allegations in Paragraph 181 is required, the Guilds deny those allegations.
- 199. Paragraph 181 states legal conclusions to which no response is required. To the extent a response to any allegations in Paragraph 181 is required, the Guilds deny those allegations.
- 200. Paragraph 182 states legal conclusions to which no response is required. To the extent a response to any allegations in Paragraph 182 is required, the Guilds deny those allegations.
- 201. The Guilds lack knowledge or information sufficient to respond to the allegations regarding packaging's role in the market for television production, the extent to which writers are considered "essential components of packages," and the extent to which television programming is packaged. On that basis, the Guilds deny those allegations. The remaining allegations in Paragraph 183 states legal conclusions to which no response is required. To the extent a response to any of the remaining allegations in Paragraph 183 is required, the Guilds deny those allegations.
- 202. Paragraph 184 states legal conclusions to which no response is required. To the extent a response to any allegations in Paragraph 184 is required,

the Guilds deny those allegations.

2	203. Paragraph 1	85 states legal conclusions to which no response is		
3	required. To the extent a response to any allegations in Paragraph 185 is required			
4	the Guilds deny those allegations.			
5	204. Paragraph 1	204. Paragraph 186 states legal conclusions to which no response is		
6	required. To the extent a	required. To the extent a response to any allegations in Paragraph 186 is required		
7	the Guilds deny those allegations.			
8	205. The Guilds	deny the allegations in Paragraph 187.		
9	206. The Guilds	deny the allegations in Paragraph 188.		
10	207. Paragraph 1	89 states legal conclusions to which no response is		
11	required. To the extent a response to any allegations in Paragraph 189 is required			
12	the Guilds deny those all	the Guilds deny those allegations.		
13	208. Paragraph 1	90 states legal conclusions to which no response is		
14	required. To the extent a response to any allegations in Paragraph 190 is required			
15	the Guilds deny those allegations.			
16	209. The Guilds	deny the allegations in Paragraph 191.		
17	210. The Guilds	deny the allegations in Paragraph 192.		
18	211. The Guilds	deny the allegations in Paragraph 193.		
19	212. The Guilds	deny the allegations in Paragraph 194 and deny that CAA		
20	is entitled to any relief.	is entitled to any relief.		
21		AFFIRMATIVE DEFENSES		
22	The Guilds assert t	he following affirmative defenses:		
23	213. CAA's Com	plaint fails to state a claim on which relief may be		
24	granted.			
25	214. CAA's clair	n for injunctive relief is barred to the extent CAA has		
26	available an adequate ren	nedy at law and to the extent injunctive relief otherwise is		
27	inequitable.			
28		ANSWER AND COUNTERCLAIMS		
		Case No. 2:10 av. 05701 AD AFM		

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ANSWER AND COUNTERCLAIMS Case No. 2:19-cv- 05701-AB-AFM

describe the events or legal theories with sufficient particularity to permit the Guilds to ascertain which other defenses may exist.

230. The Guilds hereby give notice that they intend to rely upon such other and further defenses as may become available or apparent during pre-trial proceedings in this case, and hereby reserve their rights to amend this Answer and assert such defenses.

## **COUNTERCLAIMS**

Defendants and Counterclaimants WGAW and WGAE, and Individual Counterclaimants Patti Carr ("Carr"), Ashley Gable ("Gable"), Barbara Hall ("Hall"), Deric A. Hughes ("Hughes"), David Simon ("Simon"), and Meredith Stiehm ("Stiehm") (collectively, "Counterclaimants"), allege as follows:

231. The Guilds re-allege and incorporate by reference the allegations set forth in paragraphs 1-230.

## **COUNTERCLAIM PARTIES**

232. Defendant and Counterclaimant WGAW is, and at all material times was, a labor union representing approximately 10,000 professional writers who write content for television shows, movies, news programs, documentaries, animation, and new media. WGAW serves as the exclusive collective bargaining representative for writers employed by the more than 2,000 production companies that are signatory to an industrywide collective bargaining agreement negotiated by the WGAW is a California nonprofit corporation Guilds and the AMPTP. headquartered in Los Angeles, California. WGAW members, including the Individual Counterclaimants, have been represented by CAA. WGAW brings this action for injunctive and declaratory relief under California's law of fiduciary duty and constructive fraud in its representative capacity on behalf of all writers it represents, and brings this action under the Sherman Act, the Cartwright Act, California's Unfair Competition Law, and the Racketeer Influenced and Corrupt Organizations Act on its own behalf.

233. Defendant and Counterclaimant WGAE is, and at all material times was, a labor union representing over 4,700 professional writers who write content for television shows, movies, news programs, documentaries, animation, and new media. WGAE serves as the exclusive collective bargaining representative for writers employed by the more than 2000 production companies that are signatory to an industrywide collective bargaining agreement negotiated by the Guilds and the AMPTP. WGAE is a nonprofit corporation headquartered in New York, New York. WGAE members have been represented by CAA. WGAE brings this action for injunctive and declaratory relief under California's law of fiduciary duty and constructive fraud in its representative capacity on behalf of all writers it represents, and brings this action under the Sherman Act, the Cartwright Act, California's Unfair Competition Law, and the Racketeer Influenced and Corrupt Organizations Act on its own behalf.

- 234. Counterclaimant Patti Carr is a television writer who resides in Studio City, California and works in Los Angeles County. She has written for television shows including *Life Unexpected*, *Mixology*, *Private Practice*, *Reba*, and *'Til Death*, and served as showrunner for *90210*. She is a member of WGAW. From January 2018 until April 2019, nonparty ICM served as her talent agency. From approximately 2001 to January 2018, Counterclaim Defendant CAA served as her talent agency. Carr has written or served as showrunner for packaged shows, including *90210*, *Mixology*, *Private Practice*, and *Reba*, and was injured by the payment of packaging fees to Agencies on those packaged shows.
- 235. Counterclaimant Ashley Gable is a television writer who resides in Los Angeles, California and works in Los Angeles County. She has written for television shows including *Buffy the Vampire Slayer*, *Bull*, *Designated Survivor*, *Magnum PI*, and *The Mentalist*. She is a member of WGAW. From approximately 2006 until

5 practices, Gable would currently be represented by her former agents at CAA.

236. Counterclaimant Barbara Hall is a television writer who resides in Santa Monica, California and works in Los Angeles County. Her work as a television writer includes serving as the showrunner for *Madam Secretary* for each of its five seasons and creating or developing the television shows *Judging Amy* and *Joan of Arcadia*. She is a member of WGAW. From approximately 2000 until approximately 2012, Counterclaim Defendant CAA served as her talent agency. Hall has written, created, developed, or served as showrunner for packaged shows, including *Madam Secretary* and *Judging Amy*, and was injured by the payment of packaging fees to Agencies on those packaged shows.

237. Counterclaimant Deric A. Hughes is a television writer who resides in Sherman Oaks, California and works in Sherman Oaks. He has written for television shows including *Arrow*, *The Flash*, *Beauty and the Beast*, and *Warehouse 13*. He is a member of WGAW. From approximately 2009 until April 2019, Counterclaim Defendant CAA served as his talent agency. Hughes has written for packaged shows, including *Black Samurai* and *Beauty and the Beast*, and was injured by the payment of packaging fees to Agencies on those packaged shows. But for the Agencies' insistence on continuing to engage in unlawful packaging fee practices, Hughes would currently be represented by his former agents at CAA.

238. Counterclaimant David Simon is a television writer who works and resides in Baltimore, Maryland. His work as a writer includes creating and running the shows *The Wire* and *The Deuce*, as well as writing *Homicide: Life on the Street* (which was based on an earlier book published by Simon), and writing and

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producing The Corner, Treme, Generation Kill, and Show Me A Hero. He is a member of WGAE. From approximately 1992 until April 2019, Counterclaim Defendant CAA served as his talent agency. Simon has written for a packaged show, Homicide: Life on the Street, and was injured by the payment of packaging fees to Agencies on that packaged show.

- 239. Counterclaimant Meredith Stiehm is a television writer who resides in Santa Monica, California and works in Los Angeles County. Her work as a writer includes writing for NYPD Blue and ER, creating Cold Case and The Bridge, and serving as executive producer and writer on *Homeland*. She is a member of WGAW. Prior to 2011, Counterclaim Defendant CAA served as her talent agency. Stiehm has written, created, or served as showrunner for packaged shows, including Homeland, Cold Case, and The Bridge, and was injured by the payment of packaging fees to Agencies on those packaged shows.
- 240. Plaintiff and Counterclaim Defendant CAA is, and at all material times was, a limited liability company existing under the laws of the State of Delaware, with its principal place of business in Los Angeles County, California.
- 241. CAA is a talent agency comprised of numerous individual talent agents, who as partners, principals, or employees of the Agency, render services on behalf of the defendant talent agency. In rendering such services, each individual agent acted on behalf of CAA, which at all times remained liable for the acts or omissions of the individual agent.
- 242. As alleged herein, CAA conspired with the other Agencies and other unknown parties, which may include other ATA member agencies, investors in ATA member agencies, and/or owners, executives or employees of ATA member agencies that participated in, or had knowledge of, the anticompetitive conduct described herein. Counterclaimants will be able to identify these co-conspirators through discovery.

**JURISDICTION AND VENUE** 

243. This Court has subject matter jurisdiction over the First and Second Claims for Relief pursuant to 28 U.S.C. §§1331 and 1337 and 15 U.S.C. §26; over the Eighth, Ninth, Tenth, and Eleventh Claims for Relief pursuant to 28 U.S.C. §§1331 and 1337 and 18 U.S.C §1964(a) and (c); over the Twelfth Claim for Relief pursuant to 28 U.S.C. §§1331 and 1337, 15 U.S.C. §26, and 18 U.S.C §1964(a) and (c); and supplemental jurisdiction over the Third, Fourth, Fifth, Sixth, and Seventh Claims for Relief pursuant to 28 U.S.C. §1367.

- 244. Counterclaim Defendant CAA, a corporation, has its headquarters within this judicial District (in Beverly Hills, California), is domiciled in this judicial district, has consented to personal jurisdiction in this judicial district by bringing its Complaint in this judicial district, has minimum contacts with this judicial district, and is otherwise subject to the personal jurisdiction of this judicial district.
- 245. Venue is proper in this judicial district under 28 U.S.C. §1391(b) and (c), because Counterclaim Defendant CAA is subject to this Court's personal jurisdiction with respect to this action, and because a substantial part of the events giving rise to the counterclaims for relief stated herein occurred in this District.
- 246. Venue is also proper in this judicial district under 18 U.S.C. §1965(a) because the Counterclaim is an action under §1964(c) against Counterclaim Defendant CAA, which resides, is found, has an agent, and transacts its affairs in this judicial district.
- 247. Moreover, CAA has waived any objection that it could otherwise have asserted to venue in this judicial district by bringing its Complaint in this judicial district.
- 248. Finally, venue is proper in this judicial district under the doctrine of pendent venue.

249. Counterclaimants agree that this action is properly assigned to the Western Division. Counterclaim Defendant CAA and Counterclaimant WGAW both reside in Los Angeles County.

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#### **FACTUAL ALLEGATIONS**

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# The Guilds and the Role of Talent Agents

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- 250. Writers are responsible for producing the literary material that forms the basis for thousands of television episodes and films produced every year (many in California), which generate billions of dollars in annual revenue. The literary material provided by writers includes, among other things, stories, outlines, treatments, screenplays, teleplays, dialogue, scripts, plots, and narrations. literary material forms the heart of every television show and film; without it, the shows and films could not be made.
- 251. The Guilds and their predecessor organizations have represented writers in the American film and television industries since the 1930s. The Guilds serve as the exclusive collective bargaining representative for writers in negotiations with film and television producers to protect and promote the rights of screen, television, and new media writers. The Guilds' long-term efforts on writers' behalf have resulted in a wide range of benefits and protection for writers, including minimum compensation, residuals for reuse of a credited writer's work, pension and health benefits, and protection of writers' creative rights.
- 252. The Guilds also administer the process for determining writing credits for feature films, television, and new media programs.
- 253. The Guilds sponsor seminars, panel discussions, and special events in order to educate their members about their rights and the steps they can take to protect their own interests. The Guilds also conduct legislative lobbying and public relations campaigns to promote their members' interests.
  - 254. The Guilds' members include showrunners. Showrunners are, at their

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core, writers. For example, showrunners typically write the pilot script and continue to, along with staff writers, develop story lines, write scripts, and otherwise control the creative development of the series. Showrunners who are not writers are not Guild members.

255. Approximately 2,000 television and film production companies are parties to the industrywide agreement known as the MBA, negotiated between the The AMPTP serves as the collective bargaining Guilds and the AMPTP. representative of the major studios and production companies, while the Guilds jointly serve as the exclusive representative for all of the writers employed under the MBA. The MBA establishes minimum terms for the work performed by writers for the MBA-signatory employers, including the minimum compensation that writers must be paid for such work.

256. The MBA expressly permits writers to negotiate "overscale" employment terms—that is, compensation and other employment terms that exceed the minimums set forth in the MBA. Although the Guilds are, pursuant to the MBA, the exclusive collective bargaining representatives for writers employed by MBAsignatory companies, the Guilds have chosen to allow writers to negotiate directly with the companies regarding overscale compensation and other terms of employment. At all times relevant to this action, Article 9 of the MBA has provided:

The terms of this Basic Agreement are minimum terms; nothing herein contained shall prevent any writer from negotiating and contracting with any Company for better terms for the benefit of such writer than are here provided, excepting only credits for screen authorship, which may be given only pursuant to the terms and in the manner prescribed in Article 8. The Guild only shall have the right to waive any of the provisions of this Basic Agreement on behalf of or with respect to any individual writer.

257. The film and television production industry now operates almost entirely on a freelance basis. Writers are generally hired by production companies

to work on individual projects for the duration of those projects, rather than working for the company on a long-term basis across multiple different projects. In order to find employment, negotiate for overscale employment terms, obtain career guidance, and protect their professional interests, writers have traditionally retained agents (and the agencies with which those agents were associated) to represent them in their dealings with the production companies. These agents owe fiduciary duties to their writer-clients under California law.

- 258. Talent agencies can represent writers only with the consent of the Guilds, which are the writers' exclusive collective bargaining representatives under the MBA. The Guilds' Working Rule 23 further provides that members may only be represented by agencies that sign an appropriate franchise agreement with the Guilds.
- 259. CAA and the other Agencies (through the individual agents associated with each of them) provide such representation to their clients. In doing so, CAA and the other Agencies exercise authority delegated to them by the Guilds.
- 260. The services that CAA and the other Agencies sell to writers and to the production companies are inextricably interrelated. As described herein, packaging fees are directly deducted from production budgets, thereby reducing writer compensation and employment opportunities. Further, when CAA or one of the other Agencies receives a packaging fee from a production company, the Agency typically foregoes any commissions assessed on its writer-clients included in that package.

# **Agencies' Packaging Fee Practices**

261. Historically, agents retained by writers (and other creative professionals) were compensated for representing their clients by being paid a percentage (generally ten percent) of the amount paid to their clients for work procured while the agent serves as their representative. This traditional arrangement

aligned the economic interests of the writers and their agents, because any increase in the compensation received by writers resulted in a corresponding increase in their agents' compensation. The same arrangement persists in film and television industries in other countries, such as Canada, where the system of packaging fees does not exist.

- 262. Over time, conditions in the television and film industry changed dramatically in a manner that has had significant negative consequences for writers, while drastically increasing the profits of CAA and the other Agencies and their agents.
- 263. First, there has been overwhelming consolidation within the market for talent agents. Because of this consolidation, CAA and the three other Agencies now represent the overwhelming majority of writers, actors, directors, and other creative workers involved in the American television and film industries. By virtue of this consolidation, the Agencies exert oligopoly control over access to almost all key talent in the television and film industries.
- 264. Second, CAA and the three other Agencies have moved away from the commission-based model of compensation described above. Instead, CAA and the other Agencies have shifted to a "packaging fee" model whereby the Agencies negotiate and collect payments directly from the production companies that employ their writer-clients and that are tied to the revenues and profits of the "packaged" program, rather than receiving a percentage of their clients' compensation. Approximately 90% of all television series are now subject to such packaging fee arrangements; of those, 80% are packaged, at least in part, by just two agencies: CAA and WME.
- 265. In television, the packaging fee for a particular project normally consists of three components: an upfront fee of \$30,000 to \$75,000 per episode, an additional \$30,000 to \$75,000 per episode that is deferred until the show achieves

net profits, and a defined percentage of the series' modified adjusted gross profits for the life of the show.

- 266. Packaging fees are generally based on a "3-3-10" formula, with the upfront fee defined as 3% of the "license fee" paid by the studio for the program, the deferred fee also defined as 3% of the "license fee" paid by the studio for the program, and the profit participation defined as 10% of the program's modified adjusted gross profits. The "license fee" used to determine that portion of the packaging fee is an amount set by the production company or negotiated between the Agency and the production company as part of the packaging fee agreement.
- 267. Each of the Agencies uses this same, fixed formula as an agreed starting point in negotiations for packages that include writers and other talent it represents.
- 268. Although the "3-3-10" formula is established and maintained through collusive agreement as described herein, some elements of a packaging arrangement remain negotiable within the context of that agreement, including the definition or amount of the license fee and the definition of modified adjusted gross profits, which information the Agencies routinely share with one another as well.

#### Agencies' Unlawful Benefits from Packaging

- 269. Packaging fees generate hundreds of millions of dollars per year in revenue for CAA—far more than CAA would earn from a traditional 10% commission from its clients.
- 270. The packaging fees paid to CAA and the other Agencies often exceed the amount their clients are paid for work on a particular program. On *Cold Case*, for example, CAA was entitled to a packaging fee of \$75,000 per episode, an amount that exceeded Stiehm's per episode pay for at least the first two years of the series.
- 271. With almost all television series now being packaged, CAA and the other Agencies now earn much of their revenue from representing their own economic interests, rather than from maximizing the earnings of their clients.

- 272. CAA and the other Agencies do little to justify their enormous packaging fees.
- 273. For example, although the core function of an agency is to "procure" employment opportunities for its clients, writers today more often than not find employment from their own network or through sources other than their agency. Nonetheless, even where writers find employment opportunities without their agent, CAA and the other Agencies routinely demand to be paid their packaging fees.
- 274. Moreover, although the term "packaging" implies that an agency will bring more than one "packageable element" to a project, CAA and the other Agencies often demand to be paid a packaging fee for delivering only a single contributor to a project.
- 275. Despite their legal obligations as agents, the Agencies are, according to one former CAA agent, "big fans of packaging because packaging [is where] you make all of your money .... So they hated when you sold a writer to somebody that wasn't a package, even though selling a writer to somebody else might have been better for the client's career and in the long run makes them more of a commodity. Inside CAA it was always about package über alles—that was literally a phrase. This was [CAA's] philosophy."<sup>4</sup>
- 276. Because packaging fees have generated record revenues for the Agencies, private equity has become interested and invested in CAA, ICM, UTA, and WME.
- 277. In 2010, CAA, then the largest agency in Hollywood, announced that TPG Capital ("TPG"), a private equity investor, had acquired a 35% stake in the agency. In 2014, TPG increased its stake by investing another \$225 million into the agency. Today, TPG owns a controlling stake in CAA.

<sup>&</sup>lt;sup>4</sup> James Andrew Miller, *Powerhouse: The Untold Story of Hollywood's Creative Artists Agency* 169 (2016).

278. In 2012, WME announced that it had secured a \$250 million investment by private equity investor Silver Lake Partners ("Silver Lake"). In 2013, WME acquired IMG for \$2.4 billion, thereby surpassing CAA as the largest agency. Following its acquisition of IMG, WME announced that it had secured an additional \$500 million investment by Silver Lake. Silver Lake now owns a controlling stake in WME. Since that time, WME has sold minority equity stakes in the agency totaling approximately \$1.8 billion to various institutional investors.

279. In 2018, UTA announced that Ivestcorp, a private equity investor, had taken a 40% stake in the agency.

280. Private equity investors see little to no value in the traditional manner of agency compensation—i.e., commissions received for the procurement of employment opportunities—because the collusively agreed-upon packaging fee model is far more profitable for the Agencies. Egon Durban of Silver Lake, for example, specifically singled out the attractiveness of packaging fees as key to his firm's investment in WME: "We benefit from packaging fees from the shows when they get resold and re-syndicated over and over again."

281. For these reasons, CAA and the other Agencies are "less interested in their clients' needs," as one former agent reported.<sup>6</sup> Industry observers report that "the focus on the bottom line has only intensified, changing ways of doing business that go back decades—and, in some ways, changing the very definition of a talent agency." A former ICM agent admitted that "[w]hat we're seeing is a fundamental

<sup>&</sup>lt;sup>5</sup> Matthew Garrahan, *Silver Lake looks to turn WME into gold*, Financial Times (Nov. 21, 2014), *available at* https://www.silverlake.com/Images/Uploads/docs/Silverlake20111709432928705. pdf.

<sup>&</sup>lt;sup>6</sup> Gavin Polone, *Why Everyone in Hollywood is Paying More for a Manager*, Vulture (July 11, 2012), https://www.vulture.com/2012/07/polone-why-everyone-pays-more-for-a-manager.html.

<sup>&</sup>lt;sup>7</sup> Josh Rottenberg, Wall Street investors to Hollywood talent agencies:

282. TPG and Silver Lake have had multiple opportunities to coordinate with each other on competitive strategies for their Agencies, because TPG and Silver Lake have frequently collaborated on investments. For example, in 2006, TPG and Silver Lake jointly acquired Sabre Holdings for \$5 billion. In 2007, TPG and Silver Lake jointly acquired Avaya, Inc. for \$8.3 billion. In 2012, between TPG's investment in CAA and Silver Lake's investment in WME, the two private equity firms collaborated again on the acquisition of Radvision, Ltd. through their jointly held portfolio company Avaya.

283. On May 23, 2019, Endeavor Group Holdings, the parent entity of WME, filed a Form S-1 with the Securities and Exchange Commission as a first step in its plan to launch an initial public offering ("IPO") later this year. The IPO is intended to allow Silver Lake to cash in at least part of its equity position in WME.

284. Private equity interest in CAA, ICM, UTA, and WME comes at a time when packaging revenues fees have generated record revenues for the Agencies. Indeed, private equity investors are particularly attracted by the fact that CAA and the other Agencies have been able to use their packaging revenues to begin their own in-house content production companies (also known as "affiliate content production").

# **Conflict of Interest and Harms Caused by Packaging Fees**

<sup>&</sup>quot;Show us the money," L.A. Times (July 10, 2015),

https://www.latimes.com/entertainment/envelope/cotown/la-et-ct-talent-agencies-private-equity-20150710-story.html.

<sup>&</sup>lt;sup>8</sup> *Id*.

<sup>&</sup>lt;sup>9</sup> *Id*.

285. The packaging fee model of CAA compensation harms writers in multiple respects.

286. Because the first component of any packaging fee is part of a television episode's budget, payment of that amount diverts financial resources away from the clients of CAA and the other Agencies and the projects on which they are working, and to CAA and the other Agencies themselves. Even where CAA and the other Agencies are paid a lower end upfront packaging fee of, for example, \$25,000 per episode, that represents the cost of hiring approximately one additional high-level writer or two additional lower-level writers for the program. Where a studio or network insists that the budget for a program be limited or reduced, showrunners cannot reduce the amount paid to CAA and the other Agencies as a packaging fee, and must instead cut resources from other portions of the program's budget. CAA's and the other Agencies' conduct thus often causes the early cancellation or nonrenewal of their own client's series, thereby artificially limiting employment opportunities for writers.

287. Likewise, because the third component of the packaging fee is based on defined gross profits, the payment of the packaging fee to CAA (or one of the other Agencies) has the effect of reducing the profit participation of the Agency's own clients, including writers, as the writers' share of the profit points is correspondingly reduced. Worse, CAA and the other Agencies in many instances negotiate more favorable profit definitions for themselves than for their own writer-clients. The Individual Counterclaimants are entitled or would have been entitled but for CAA's malfeasance to profit participation for their prior work on packaged shows. As a result of the fact that packaging fees are frequently paid to CAA and the other Agencies before the profits that determine writer's profit are calculated, because of CAA's and the other Agencies' higher priority profit definitions, the ongoing amount paid to the Individual Counterclaimants is substantially reduced.

289. Because CAA's and the other Agencies' compensation in a packaging arrangement is tied to the budget for and profits generated by a particular program, rather than to the amount paid to their clients working on that program, CAA's and

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the other Agencies' financial incentive to protect and increase their clients' pay is eliminated. Agencies receive packaging fees whether their client's pay increases or decreases, and even if their client no longer works on a particular program. Indeed, CAA and the other Agencies actually have a *disincentive* to advocate for greater pay for their clients, because the Agencies' share of profits would be at risk of being reduced.

290. CAA and the other Agencies also have little incentive to protect the pay their clients have already earned. Because CAA's and the other Agencies' earnings now come from packaging fees and not from commission, CAA and the other Agencies have no incentive to ensure that their clients receive the pay or profit participation to which the clients are entitled under their contracts with the studios and often refuse to meaningfully assist them in negotiations over missing pay. Indeed, in some instances, Agencies have even pressured their clients to forego pay to which the client would otherwise be entitled in order to obtain a greater packaging fee for themselves.

291. Because the profits of CAA and the other Agencies are generated from packaging fees rather than from commissions on their clients' earnings, CAA and the other Agencies are incentivized to protect the studios' interests, not their clients' interests, when they purport to represent those clients. In order to protect their continuing ability to negotiate new packaging fees from the studios, CAA and the other Agencies prioritize their relationships with the studios over the interests of their clients in numerous ways. For example, CAA and the other Agencies fail to negotiate aggressively to ensure their clients will receive the highest possible compensation on a particular program, because doing so could antagonize the studio and potentially lead the studio to refuse to pay a packaging fee. By failing to negotiate the highest possible compensation for their clients, CAA and the other Agencies also help ensure that the studios are willing to continue paying packaging

 fees on top of the other costs of producing each program, and that paying packaging fees does not become cost-prohibitive. For writers who are not yet generating new programs on which CAA and the other Agencies might be able to seek packaging fees, CAA and the other Agencies' interest in preserving the studios' willingness to pay packaging fees substantially outweighs their interest in representing those writers, an imbalance that shapes every aspect of the representation that CAA and the other Agencies provide to such writers.

- 292. CAA, like the other Agencies, recognizes that its interests are no longer aligned with those of the writers it represents, but are instead aligned with the production companies that employ its clients.
- 293. Packaging fees also distort agents' incentives when seeking employment opportunities for their clients.
- 294. In order to avoid splitting a packaging fee with other agencies, CAA, like the other Agencies, pressures its clients to work exclusively on projects where the other key talent is also represented by CAA. CAA exerts this pressure even where the client and the agent know that the project will be best served by involving someone from another agency. The Individual Counterclaimants have found, for example, that CAA presents them with opportunities to work only on projects involving other talent from CAA. Their ability to obtain work and compensation commensurate with their experience has been severely hampered by CAA's failure to present them with other work opportunities. The same distortion of incentives causes CAA and the other Agencies to pressure other writers in the earlier stages of their careers to work only on projects that have been packaged by that particular agency, again depriving them of the ability to advance their careers on projects outside their agency.
- 295. CAA, like the other Agencies, also is incentivized not to sell packaged programs to the production companies willing to pay the most for the programs, or

that will be the best creative partner for the programs. Instead, CAA chooses to sell packaged programs to the companies willing to negotiate the most profitable packaging deal. Indeed, in many instances, CAA and the other Agencies have taken lower offers of compensation for their clients in exchange for a more lucrative package deal.

296. In addition, CAA and the other Agencies have routinely refused to close deals until the studio agrees to pay a packaging fee. Indeed, CAA and the Agencies have at times even threatened to scuttle deals that the writers have sourced themselves, without their agent's involvement, in order to obtain a packaging fee for themselves. Even the production companies are unwilling to push back against the Agencies when they demand a packaging fee on deals that they did not close, because of the enormous power the Agencies wield. As former ICM/UTA agent and current producer Gavin Polone has explained, CAA and the other Agencies openly seek packaging fees at their clients' expense:

I had breakfast with a couple of network executives and pitched them an idea, which they liked. I told them I wanted to work with a specific writer (with whom I did not discuss this idea before meeting with the executives). They didn't know him, so I sent them his writing sample, which they enjoyed. The writer and I then pitched out a complete story. The executives officially bought the show. The writer then told his agents of the sale after it was sold. His agents then negotiated with the studio, which was a sister company of the network, and got him a deal with which he was happy. Then they asked for a package fee.

I told the network I would not go along with them getting a fee because they had nothing to do with the show. The writer also told his agents that it didn't make sense for them to receive a package fee. His agent told him she would not close the deal—despite his direction to do so—without the agency getting its fee. He then asked his lawyer to close the deal and the lawyer also refused, probably not wanting to take on the agents. I called the network and told the executives just to say it was "take it or leave it" and they'd have to close because the client wanted it closed. One of the executives told me that I'd

have to work it out with the agency myself.... He said the network/studio would rather pay the fee, which could total millions of dollars in success, instead of jeopardizing its relationship with a major agency. In the end, the agency got its fee.<sup>10</sup>

297. CAA and the other Agencies use popular writers as leverage to secure packaging fees, even where doing so does not serve the economic or creative interests of those writers. Indeed, Agencies have at times actively suppressed the wages of their own clients to secure packaging fees. WME, for example, once offered to secure a writer's work for a studio for \$14,000 an episode, instead of the \$20,000 he had previously earned.

298. The consequences of packaging, as practiced by all four of the Agencies, have been profound for television writers. Despite growing demand for television series, driven in part by the entry of companies like Netflix, Amazon, Apple, and Facebook into the production and distribution business, and despite the unprecedented profitability of the entertainment industry as a whole, overscale compensation for writers has been stagnant over the last fifteen years. Indeed, when inflation is accounted for, writers are now being paid *less* than they were more than a decade ago. This is true even for top-level writers, show creators, and showrunners.

299. While the practice of packaging has its historical roots in television, CAA and the other Agencies now also extract packaging fees on feature film projects, particularly on independent productions not financed or produced by a major studio. On packaged feature projects, CAA and the other Agencies are paid a fee from a film's budget or financing, in addition to taking a 10% commission from their clients. CAA and the other Agencies also use their leverage to steer film projects to their own clients or affiliated companies to function as financiers or distributors of the finished film, even when doing so harms their clients' interests.

<sup>&</sup>lt;sup>10</sup> Polone, TV's Dirty Secret, supra note 1.

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300. While the economics of film packaging differ in some respects from packaging agreements in television, the conflict of interest is the same. CAA and the other Agencies leverage their access to high-profile clients for the Agencies' own benefit, and negotiate compensation for themselves, undisclosed to their clients and unrelated to what their clients earn.

301. Feature film packaging fees have a direct detrimental effect on writers. As the feature film business has contracted, increasing pressure on screenwriters, CAA and the other Agencies have not advocated against declining screenwriter pay or unpaid work because the Agencies make most of their money on packaging fees paid by production companies for television and film projects, and have little incentive to fight for clients from whom they simply receive a commission. As in television, the effect of the Agencies' collusive packaging fee practices has been to exert downward pressure on writer compensation.

302. As in television, feature film front-end and deferred packaging fees are considered overhead and thus charged as production expenses, while back-end packaging fees are an off-the-top expense, meaning that everyone else's profit is reduced proportionally by the agency's payment. As in television, this leads to writers not only being paid less in wages but also reducing their share of the profits.

303. Because packaging fees are based in part on gross profit, the payment of the film's packaging fee may, depending on the profit definition, have the effect of reducing the profit participation of the CAA's own clients, including writers. And because a portion of the packaging fee comes out of a film's budget, payment of the fee diverts financial resources away from the clients of CAA and the other Agencies and the projects on which they are working and to the Agencies themselves. This not only harms writers by reducing their compensation and denying them additional employment opportunities, but also, by placing such a major drain on the production budget on an ongoing basis, harms the quality of the production.

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304. Film packaging fees also distort agents' incentives when seeking employment opportunities for their clients. In order to avoid splitting a packaging fee with another agency, CAA and the other Agencies often pressure their clients to work exclusively on projects where the other key talent is also represented by the client's Agency. CAA and the other Agencies exert this pressure even where the client and the agent know that the project will be best served by involving someone from another Agency. For the same reasons, CAA and the other Agencies also pressure staff writers to work only on films that have been packaged by that particular Agency, depriving them of the opportunity to work on other projects. Accordingly, choice of talent for any project is artificially limited by CAA's and the other Agencies' packaging fee practices.

305. CAA and the other Agencies also choose not to sell packaged programs to the production companies willing to pay the most for the film, or that will be the best creative partner for the film. Instead, CAA and the other Agencies choose to sell packaged films to the companies willing to pay the largest packaging fee.

306. CAA and the other Agencies use popular writers as leverage to secure film packaging fees, even where doing so does not serve the economic or creative interests of those writers.

307. Packaging fees have deprived writers of conflict-free and loyal representation in their negotiations with production companies. By depriving writers of conflict-free and loyal representation, packaging fees reduce the compensation paid to writers for their work on particular programs. CAA and the other Agencies receiving a packaging fee do not negotiate on their clients' behalf with the same vigor they would if they were being paid a portion of their clients' compensation, and their financial interest in the program creates an incentive for them to hold down or reduce the amount paid to their clients. The Guilds' members, including the Individual Counterclaimants, have seen their writing wages stagnate

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<sup>11</sup> *Id*.

or decrease over the last decade, particularly on shows packaged by CAA and the other Agencies, despite the substantial expansion of the television market in recent years.

308. Polone, a former agent, opines that the Agencies' packaging practices artificially reduce employment opportunities for talent, artificially reduce the quality of audiovisual entertainment, and reduce output: "I have never watched anything I've produced where I didn't think, 'That scene would have been better if we had more money for ...' a better song, more background actors, better VFX, our first choice of location, an above-scale actor for a small part or many other things that often cost less than \$30,000. Budgets are finite, and if you add a \$30,000 cost that doesn't connect to anything that goes onscreen, you necessarily lose something else that would have. So that package fee, which saves the writer his commission on an unprofitable show, might be the exact reason his show was canceled in the first place and never made it to profit; and that is a pretty unequitable exchange."

309. Because of CAA's and the other Agencies' breaches of their fiduciary duties, writers, including the Individual Counterclaimants, have been forced to retain and pay other professionals, including lawyers and talent managers, to protect their interests, frequently paying as much as 15% or 20% in additional commissions to these other professionals to secure the services that talent agencies alone once provided. Because writers' agents no longer represent their clients vigorously and without conflicts, writers instead often rely upon their talent managers to identify employment opportunities and upon their lawyers to negotiate the terms of their contracts with production companies. These are services that the agents themselves should be providing to the writers they represent. That writers must pay others for these services further reduces their take-home pay.

 310. Barbara Hall's situation is typical in this respect. Although she was represented by CAA until 2012 and UTA from 2012 until April 2019, to protect her interests, she also had to retain a business manager, talent manager, and lawyer, who collectively receive a total of 20% of her income. The end result of these additional payments Hall must make is that the per episode payment to her former agency, CAA, for *Madam Secretary* is approximately equal to Hall's post-commission payment per episode for her work as showrunner on that program. A second agency, UTA, also receives a separate per episode packaging fee for *Madam Secretary*.

311. Packaging also denies writers employment opportunities. CAA and the other Agencies are resistant to placing their clients with programs or films that are already connected to talent from other Agencies, because doing so will reduce or eliminate any packaging fee they might be paid for the clients' work. Many potential projects have been delayed or killed solely because of a dispute between CAA and a production company over the packaging fee. Programs are sold to the production companies willing to pay the most lucrative packaging fee, rather than those willing to provide CAA's and the other Agencies' writer-clients with the greatest compensation or those that will serve as the best creative partners for the programs. Likewise, because CAA and the other Agencies do not view the potential commissions they would obtain from writers in earlier stages of their careers on outside projects to be sufficiently valuable to be worth pursuing, CAA and the other Agencies deny even staff writers the opportunity to work on outside projects, so that those earlier stage writers will be available to work for less compensation and at a lower level on a project packaged by their Agency.

312. CAA, like the other Agencies, routinely fails to disclose the conflicts of interest inherent in packaging. The packaging agreement, including the profit definition, is negotiated directly between CAA and the production company, with no notice or disclosure of the agreement's terms, or often even of the agreement's

existence, to the writer-clients. Indeed, virtually no writer has ever seen a packaging agreement. The Individual Counterclaimants have never been provided with the specific details of the packaging agreements applicable to the CAA-packaged programs on which they worked while represented by CAA, nor were they informed by CAA of the existence of the conflict of interest. 5

313. CAA, like the other Agencies, has never obtained its writer-clients' valid, informed consent to CAA's flagrant conflicts of interest. Such a valid, informed consent could only be given if CAA disclosed not only the existence of the conflict of interest but also all of the specific details of any packaging agreement between CAA and the production company. CAA, like the other Agencies, however, not only routinely fails, as a matter of policy, to disclose either the existence of the conflict or the material terms of the packaging agreements to its writer-clients, but in many instances actually goes further still and deliberately conceals the existence of the conflict of interest by falsely informing their writer-clients that packaging benefits the client because the client will not pay commission, when in fact CAA's packaging fees far exceed the 10% commission CAA is forgoing and when CAA's packaging fees actively suppress the client's earnings.

314. In fact, CAA and the other Agencies in many instances do not even disclose the existence of a packaging fee agreement, depriving their clients of necessary information, in violation of CAA's and the other Agencies' fiduciary duties. For example, David Simon was not informed that the show Homicide: Life on the Street, which was based on a book Simon had previously published, had been packaged by his Agency, CAA. Indeed, CAA purported to represent Simon both as the seller of his intellectual property and as a writer on the show, while simultaneously representing the purchaser of Simon's intellectual property, thus deliberately suppressing Simon's compensation and profit participation.

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316. Packaging fees also cause substantial harm to the Guilds. In order to protect their members' interests, the Guilds have devoted substantial resources to monitoring packaging (to the extent possible given CAA's and the other Agencies' failure to provide the Guilds or their writer-clients with clear information about the terms of their packaging arrangements); to educating members about packaging fees,

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- 317. Packaging fees have harmed the market for writers' work by draining money from television and film production budgets, and by diverting to CAA and the other Agencies funds that could otherwise be used to finance production and the employment of writers.
- 318. Because of packaging fees, writers face a less competitive market for their services, with CAA and the other Agencies generally attempting to place writers only with projects tied to other clients of the Agency, rather than with all available projects, and failing to negotiate the best possible compensation for their clients. CAA's and the other Agencies' collusive packaging fee practices also harm their writer-clients' ability to sell their services because CAA and the other Agencies refuse to negotiate employment for their writer-clients unless the Agencies get a packaging fee. CAA and the other Agencies have canceled meetings, held up negotiations, and otherwise stymied their own clients' ability to sell their services over packaging fees.
- 319. As *The Hollywood Reporter* recently reported: "Several international sales agents speaking to *THR* on condition of anonymity report cases of talent agents killing projects if they don't land with their in-house production company or

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threatening to pull a client off a film unless they 'get a piece of the action' on the domestic sale. 'It's a very serious issue—that of the agencies packaging, producing and selling content all under one roof,' notes a veteran sales agent. 'It's further restricting the talent available and making it harder to get films made."<sup>12</sup>

- 320. Likewise, CAA and the other Agencies use their control over key talent to pressure writers whose agents are not affiliated with the Agencies to fire those agents and retain CAA or one of the other three Agencies in order to have access to employment on the Agency's packages.
- 321. CAA's and the other Agencies' packaging fee practices, individually and collusively, reduce the choice of talent available to work on projects, thus directly impairing a writer's ability to propose scripts in a competitive market, and impairing competition for the budgets for television and film productions. This has a negative direct and proximate effect on writer compensation and reduces writing opportunities for writers.
- 322. The quality of audiovisual entertainment also suffers as a result of the Agencies' packaging fee practices. For example, budgetary constraints caused by the payment of packaging fees force productions to shoot in less than ideal locations and under questionable conditions, cut special effects, reduce the number of shooting days, and/or hire a smaller crew or fewer writers. In addition to artificially reducing the choice of talent available for a given production, these creative compromises, caused by the charging of packaging fees, directly diminish the quality of the finished product. This also adversely affects the careers of those involved with those projects, including the writers.

<sup>&</sup>lt;sup>12</sup> Tatiana Siegel, *Cannes: Will the Writers Guild Fight Impact Dealmaking at the Festival?* The Hollywood Reporter (May 9, 2019), https://www.hollywoodreporter.com/news/will-writers-guild-fight-impact-dealmaking-at-cannes-festival-1208193.

- 323. CAA's and the other Agencies' ongoing intimidation of lawyers, their former clients, and those smaller talent agencies that have signed or are considering signing the Guilds' 2019 Code of Conduct for talent agents (*see infra* paragraphs 367-383) continues this pattern of harm.
- 324. But for CAA's and the other Agencies' illegal agreements regarding packaging, the Guilds and the Guilds' members would not have been so harmed.
- 325. Finally, packaging fees have harmed the overall market for television and film production by establishing a fixed set of financial terms production companies must pay for each "package" an Agency provides, and by preventing production companies from retaining the best writers and other talent for each project, regardless of agency affiliation.

## **Agency Coordination and the ATA**

- 326. The ATA is a trade association headquartered in Los Angeles County, California and comprised of approximately 120 talent agencies across the United States. Those agencies are competing sellers of agency services. When the ATA speaks, it does so on behalf of its members. As stated on the ATA's website: "ATA's collective voice provides strong and effective advocacy for its members in matters relating to the talent-agency business." <sup>13</sup>
- 327. Prior to the events of April 2019, as described later herein, the ATA member agencies represented the vast majority of the Guilds' members working today.
- 328. Neither the ATA nor its member agencies enjoy any protections under the antitrust laws other than a derivative labor exemption that may apply under some circumstances based on the ATA's contractual relationship with the Guilds.

<sup>&</sup>lt;sup>13</sup> ATA, *About ATA*, https://www.agentassociation.com/index.php?src=gendocs&ref=about\_ata&catego ry=Main.

- 329. Historically, the Agencies competed over the starting point for negotiations on packaging fees. For example, CAA once slashed packaging fees by 40%. Michael Ovitz, CAA's founder, observed: "it increased the volume of our business so we would end up making far more than if we had charged the higher rate." Yet no Agency has challenged the prevailing "3-3-10" formula in decades, because the Big Four have agreed to fix that formula as the default price of agents' services.
- 330. The "base license fee" (the basis for the first 3%) is an artifact of a prior age, a fiction in today's fragmented television distribution landscape. Accordingly, the Big Four have agreed to a standard range of "base license fees" upon which to calculate the initial 3% fee, taking into account both the number of episodes and the distribution medium (e.g., network television vs. streaming on Netflix).
- 331. The ATA, writing on behalf of its members, has conceded that "package fees have remained fairly constant in broadcast TV for the past two decades."<sup>15</sup>
- 332. A former agent conceded in *The Hollywood Reporter* that there is "near uniform price-fixing of package fees on TV shows." <sup>16</sup>
- 333. As the ATA, writing on behalf of its members, has admitted, agencies "frequently" jointly package television series.<sup>17</sup>

<sup>&</sup>lt;sup>14</sup> Miller, *supra note* 4 at 48.

<sup>&</sup>lt;sup>15</sup> ATA, Negotiating a New Artists' Manager Basic Agreement, Frequently Asked Questions 6 (Feb. 26, 2019),

https://www.agentassociation.com/clientuploads/ATA.General\_FAQ.2.26.19.pdf.

<sup>&</sup>lt;sup>16</sup> Gavin Polone, Here's the Long-Shot Way Hollywood Writers Can Win the War on Agents, The Hollywood Reporter (Mar. 26, 2019),

https://www.hollywoodreporter.com/news/gavin-polone-heres-how-hollywood-writers-can-win-war-agents-1197093.

<sup>&</sup>lt;sup>17</sup> ATA, *supra* note 15, at 6.

- 334. When sharing a package, the Agencies exchange competitively sensitive information about their packaging fee practices, including but not limited to adherence to the standard "3-3-10" formula, the amount of the base license fee, and the definition of modified adjusted gross profits (the basis for the last 10%).
- 335. Joint packaging occurs on a sufficiently frequent basis to allow WME and the other Agencies to reach collusive agreements on their packaging fee practices and to monitor compliance with such practices.
- 336. CAA and the other Agencies also share competitively sensitive information, including through the ATA.
- 337. For example, on March 17, 2019, the ATA published a study that purports to analyze the economic impact of eliminating front-end packaging fees (the "March 17 Report").
- 338. Although the ATA claims that the data used to prepare the March 17 Report was made anonymous to protect the disclosure of competitively sensitive information, UTA published its own internal analysis of its data three days later.
- 339. Competitively sensitive information was also exchanged within the ATA's "Negotiation Committee," which includes employees of all four Agencies.
- 340. The Agencies are able to coordinate their actions in part because, despite the large number of talent agencies, the agency industry has been described best as "a shrinking oligopoly."<sup>18</sup>
- 341. There were previously five large talent agencies: William Morris, Endeavor, CAA, ICM, and UTA. In 2009, the "Big Five" became the "Big Four" following William Morris' merger with Endeavor. And until April 2019, three ATA member agencies—CAA, UTA, and WME—represented writers in projects that accounted for approximately 70% of the Guilds' members' earnings.

<sup>&</sup>lt;sup>18</sup> Violaine Roussel, *Representing Talent: Hollywood Agents and the Making of Movies* 49 (2017).

- 342. CAA and the other Agencies enforce compliance with their collusive agreements on packaging practices by "blacklisting" any entity or individual who deviates from, or otherwise seeks to frustrate, those agreements.
- 343. The fear of being blacklisted by the Agencies is pervasive in Hollywood. For example, *The Los Angeles Times* reported on the difficulty of getting industry participants to speak publicly about their concerns regarding packaging:

The combined power of Endeavor and CAA is enormous — together, they represent the bulk of Hollywood's A-list celebrities and the majority of all packaged TV series. As a result, most people in Hollywood are unwilling to speak about the issue publicly. ...

"There are a lot of disgruntled people. But it's whispered about. Everyone on the talent side is afraid to challenge the agencies for fear of being blackballed," said Neville Johnson, a Los Angeles attorney who has represented prominent Hollywood writers and actors in profit disputes.

The fear is pervasive. "The studios are afraid of not getting pitches and opportunities if they take a hard line against this," Johnson added. 19

344. Even in the context of this dispute, CAA and the Agencies, individually or collectively through the ATA, have publicly threatened to retaliate against agencies (and those agencies' clients) that have come to an agreement with the Guilds.

# **History of Guild Concern about Packaging Conflicts of Interest**

- 345. The Guilds have long had concerns about the conflict of interest inherent in an agency's receipt of compensation directly from its client's employer.
- 346. In the 1970s, the Guilds sought to ban the practice of packaging fees in its franchise agreement with thirteen independent talent agencies ("the 1975 Independent Agreement").

<sup>&</sup>lt;sup>19</sup> Ng, *supra* note 2.

- 347. Litigation over the Guilds' attempt to bar packaging fees ensued. A group of independent talent agencies sued the two largest Agencies, William Morris (the predecessor to WME) and ICM, along with the predecessor entity to the ATA, seeking a declaration that the 1975 Independent Agreement was valid and enforceable. William Morris counterclaimed, alleging that the 1975 Independent Agreement was an illegal group boycott that violated Section 1 of the Sherman Antitrust Act.
- 348. In connection with its counterclaim, William Morris filed a motion for a preliminary injunction, seeking, on antitrust grounds, to prohibit enforcement of the terms of the 1975 Independent Agreement that banned packaging.
- 349. On March 24, 1976, Judge Harry Pregerson denied William Morris' motion, finding that William Morris had not demonstrated a reasonable probability that it would prevail on its antitrust counterclaims. Specifically, Judge Pregerson held that the anti-packaging provisions of the 1975 Independent Agreement were likely protected under both the statutory and non-statutory exemptions to the federal antitrust laws.
- 350. Following Judge Pregerson's ruling, the parties settled their dispute and agreed to the 1976 AMBA, which regulated the way agencies represent filmed and television writers. The Guilds negotiated the 1976 AMBA with the ATA (called at the time the Artists' Managers Guild), which assented to the 1976 AMBA on behalf of its member agencies. The 1976 AMBA was in effect from 1976 until April 2019.
- 351. The Guilds expressly reserved their objections to the practice of agencies accepting packaging fees in the 1976 AMBA. Paragraph 6(c) of the 1976 AMBA provides: "WGA has asserted that the services of Writers in the fields of radio, television and motion pictures are connected with and affected by the packaging representation of Writers ... that the representation of Writers' services and the obtaining of employment for Writers is affected by such packaging

representation of Writers and others, and that the WGA has a legal right to bargain collectively on such subjects ...." Paragraph 6(c) expressly states that: "The parties hereto agree that nothing in this agreement ... shall be deemed to affect or prejudice the [] positions of WGA ...."

352. Moreover, the Agencies have failed to abide by even the limited protections against some of packaging's most extreme abuses that existed in the 1976 AMBA. For example, the 1976 AMBA requires agents to advise their clients "as to the creation and/or development and/or production of the package program." In fact, the Agencies, as a matter of policy, routinely fail to notify writers that their shows are being packaged.

## The Current Dispute

- 353. This dispute arises in the midst of a new golden era for Hollywood. Eight of the top ten highest grossing films of all time were released this decade; ninety-three of the top 100 highest grossing films of all time were released after 2000. The television industry is experiencing a "second golden age", with approximately 500 scripted series in production today; analysts do not believe that the industry has peaked.
- 354. CAA and the other Agencies have profited massively by extracting packaging fees during this period. For example, in its recently filed S-1, WME boasted that it has delivered "consistent growth and strong financial performance." Since 2015, WME has grown revenue at a rate of 27.1%, generating robust margins of over 15%.
- 355. Yet while writers lie at the creative heart of the industry, they have been left behind. Their wages have been stagnant over the last two decades, leading to significant declines when adjusted for inflation.

Writer-Producer Median Episodic Fee		
Title	1995-2000 (Adjusted for Inflation)	2017-18
Co-Producer	\$16,400	\$14,000
Producer	\$19,500	\$16,000
Supervising Producer	\$25,750	\$17,500
Co-Executive Producer	\$35,100	\$23,250
Executive Producer	\$54,600	\$32,000

- 356. On April 6, 2018, pursuant to the terms of the 1976 AMBA, the Guilds provided the ATA with a Notice of Election to Terminate the agreement. Contemporaneously, the Guilds published a detailed set of proposals for a new agreement to replace the AMBA, which would, among other things, bar talent agencies from accepting packaging fees.
- 357. The Guilds' proposals for a new franchise agreement were modeled in some respects on codes of conduct that are the dominant method of agency regulation in professional sports and have been upheld in the face of antitrust challenge in federal court.
- 358. CAA and the other three Agencies each were and are members of the ATA's "Negotiation Committee." The Negotiation Committee (sometimes referred to as the "Strategy Committee") met weekly, and continues to meet, to discuss and agree on common stances to take with respect to the Guilds, the Guilds' members, and the Guilds' internal processes, including but not limited to an agreement not to accede to the Guilds' demand to ban packaging fees.
  - 359. On February 21, 2019, the Guilds wrote to all members of the ATA,

including CAA and the other three Agencies, enclosing a copy of a written "Code of Conduct" for the representation of the Guilds' members. In that letter, the Guilds stated that they intended to implement the Code of Conduct on April 7, 2019. The Guilds further stated that the WGA would "continue[] to have discussion with agencies regarding the Code of Conduct" and that "[a]ny modifications in the Code of Conduct that the [WGA] makes as a result of those discussions will be applied on an equal basis to all agencies."

- 360. During that time, the Guilds and the ATA also continued to meet and negotiate for a new agreement to replace the 1976 AMBA.
- 361. Among other things, the Code of Conduct made clear the Guilds' continued intention to prohibit packaging fees: "No Agency shall derive any revenue or other benefit from a Client's involvement in or employment on a motion picture project, other than a percentage commission based on the Client's compensation."
- 362. In March 2019, the Guilds' members voted overwhelmingly—95.3% to 4.7%—to authorize the Guilds to implement the Code of Conduct, if and when it becomes advisable to do so, upon expiration of the 1976 AMBA on April 6, 2019.
- 363. On April 13, 2019, the Guilds formally implemented the Code of Conduct and, pursuant to Working Rule 23, instructed its members to terminate any agent that had not agreed to its terms. Subsequently, the vast majority of the Guilds' members terminated their relationship with their agents.
- 364. Through the ATA, CAA and the other Agencies summarily rejected the Code of Conduct. The ATA stated that the Code of Conduct was "unacceptable to all agencies," and announced that it was "firmly opposed to the WGA's Code."<sup>20</sup>

<sup>&</sup>lt;sup>20</sup> David Robb, ATA Says WGA's Code Of Conduct Is "Unacceptable To All Agencies"; No Talks Scheduled Before Deadline, deadline.com (Apr. 5, 2019), https://deadline.com/2019/04/ata-says-wga-agency-code-unacceptable-to-all-

- 365. The Code of Conduct realigns agents' incentives with their writerclients and eliminates the conflicts of interest inherent in the Agencies' receipt of packaging fees. Agencies signed to the Code may only represent writers on a commission basis and may not receive packaging fees.
- 366. Immediately upon implementation, several smaller talent agencies agreed to the Code of Conduct.
- 367. On or about May 16, 2019, Verve, the largest non-ATA member agency, agreed to the Code of Conduct (as a new franchise agreement). In response, CAA and the other Agencies, through the ATA, promised to retaliate against Verve and its clients through an illegal group boycott, and promised similar retaliation against any other agency that broke ranks and dealt with the Guilds individually. ATA executive director Karen Stuart further urged ATA members to "remain strong and united" in their opposition to the Code of Conduct.<sup>21</sup>
- 368. Stuart, writing collectively on behalf of all ATA member agencies, stated that Verve's decision to agree to the Code of Conduct "will ultimately harm ...the artists that [Verve] represents."<sup>22</sup> This was a not-so veiled threat by ATA member agencies to blacklist and otherwise retaliate against Verve and its clients, which include dozens of the Guilds' members, in the future.
- 369. The ATA's threats were intentionally distributed to the entertainment media and published, in whole, on the *deadline.com* website.

agencies-no-talks-set-1202589594/.

<sup>&</sup>lt;sup>21</sup> David Robb, *Abrams Artists Agency Chair Adam Bold Says He Won't Sign WGA's Code of Conduct; Urges Both Sides to Resume Talks*, deadline.com (May 17, 2019), https://deadline.com/2019/05/abrams-artists-agency-wont-singwga-code-adam-urges-both-sides-to-resume-talks-1202617392/.

<sup>&</sup>lt;sup>22</sup> David Robb, *Verve Signs WGA's Code of Conduct, A First Crack in Agencies' Solidarity*, deadline.com (May 16, 2019), https://deadline.com/2019/05/verve-wga-code-of-conduct-signs-writers-agencies-fight-1202616769/.

370. Immediately, two members of the ATA's Negotiating Committee announced publicly that they would not deal individually with the Guilds and would not agree to the Code of Conduct. These two agencies promised that Verve's action would not "crack" the agencies' collective refusal to deal with the Guild and that they would work with the ATA and the other Agencies "to bring stability back to the industry."<sup>23</sup>

- 371. CAA and the other Agencies have also retaliated against their former writer-clients who have moved to newly franchised agencies by cancelling meetings and otherwise attempting to sabotage their careers, while at the same time illegally conducting a shadow messaging campaign to interfere with the Guilds' internal elections.
- 372. Recognizing that further negotiations with the ATA were futile, given the ATA's complete opposition to the Code of Conduct, the Guilds formally withdrew their consent to collective negotiation through the ATA. The Guilds' withdrawal of consent was communicated to the ATA, as well as posted on the Guilds' websites, on June 19, 2019, and widely reported in the media.
- 373. Despite the Guilds' clear withdrawal of their consent to collective negotiations, CAA and the other Agencies continued to meet, discuss and coordinate their negotiation strategy through the ATA with the Guilds, including but not limited to an agreement not to negotiate on the Guilds' Code of Conduct and not to sign a new franchise agreement with the Guilds. Through its Negotiation Committee, CAA and the other Agencies continued to meet, disclose competitively sensitive information regarding their packaging fee practices, and agree on the terms by which

<sup>&</sup>lt;sup>23</sup> David Robb, *APA Won't Sign WGA Code of Conduct, Urges Return to Bargaining Table*, deadline.com (May 17, 2019), https://deadline.com/2019/05/apa-wont-sign-wga-code-of-conduct-urges-more-bargaining-talks-1202617538/.

agency services would be priced to writers.

- 374. For example, on June 25, 2019, WGAW Executive Director David Young wrote to each member of the ATA's Negotiation Committee, stating that the Guilds would no longer consent to collective negotiations and offering to meet individually to negotiate the agency's consent to the Guilds' Code of Conduct. However, at the behest of CAA and the other Agencies and the ATA, each of the recipient agencies rejected the Guilds' offer, uniformly demanding instead that the Guilds reverse the withdrawal of their consent to collective negotiations. These rejections were coordinated by the ATA.
- 375. First, Stephen Kravit of The Gersh Agency responded that "under no circumstances will The Gersh Agency meet with you separate from the ATA."
- 376. Karen Stuart of the ATA then forwarded Kravit's email to the other members of the ATA Negotiation Committee. Each of the other agencies then parroted back the same refusal to deal with the Guilds in short order. For example:
  - (a) Richard B. Levy of ICM: "we will not [negotiate] individually." Instead, he insisted that any proposal from the Guilds must be to "the entire ATA negotiating committee."
  - (b) Jay Sures of UTA: "Since you have an official WGA proposal, I think it is best for you to send it to your counterpart at the ATA."
  - (c) Rick Rosen of WME: "WME believes the path to resolution is through the ATA.... We again invite you to send your proposals to the ATA for consideration by our entire negotiating committee."
- 377. Despite the fact that talent agencies other than the Big Four derive relatively little revenue from packaging fees, the vast majority of those other agencies have refused to sign the Code of Conduct as a result of CAA's and the other Agencies' coordination and threats of retaliation.
  - 378. In light of the Agencies' continued illegal efforts to coordinate both in 70

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their individual negotiation strategies with the Guilds and on their continued receipt of packaging fees, on June 28, 2019 the Guilds wrote to CAA and the other Agencies and other members of the ATA, demanding that they cease and desist from such illegal conduct.

379. Following receipt of the June 28, 2019 cease and desist letters, CAA and the other Agencies have continued to meet and to coordinate their negotiation strategy with the Guilds through the ATA through August 1, 2019, if not beyond.

## **Agency Threats to Lawyers**

380. On March 20, 2019, in light of the Agencies' collective refusal to deal with the Guilds, the WGAW, acting within its authority as the exclusive representative of its writer-members, authorized lawyers, pursuant to the various state bar acts of their respective jurisdictions and pursuant to relevant ethics rules, to, among other things, "negotiate overscale terms and conditions of employment for individual Writers in connection with MBA-covered employment and MBA-covered options and purchases of literary material."

381. Employment contracts are, like most contracts, a mix of business (e.g., compensation and benefits) and legal terms (e.g., termination, restrictive covenants, remedies for breach, dispute resolution provisions) and, accordingly, the negotiation of such contracts falls squarely within the practice of law as authorized by the State Bar Act. Moreover, attorneys—and not agents—are responsible for assuring that the language of a final employment agreement fully, accurately, and clearly sets forth essential terms of the arrangement, whether they are "business" or "legal" terms.

382. Immediately after March 20th, however, CAA and the other Agencies began threatening lawyers with legal action should they seek to represent writers in negotiating employment contracts with studios. This pattern of intimidation culminated in a letter sent by the ATA's counsel to the Guilds on April 12, 2019 that

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immediately appeared in the media, ensuring that its contents would be publicly disclosed. Indeed, the April 12 letter was posted in its entirety on the deadline.com website within minutes of being sent to the Guilds.

383. In the April 12 letter, the ATA asserted that California's Talent Agency Act, Cal. Labor Code §1700 et seq., would be violated if talent managers or attorneys procured employment or negotiated the terms of that employment for Guild members, and threatened to sue any lawyer who undertook such activities.

## FIRST CLAIM FOR RELIEF

Per Se Price Fixing in Violation of the Sherman Act, 15 U.S.C. §1 (brought by the Individual Counterclaimants on their own behalf, and by the Guilds on their own behalf and on behalf of their members, against CAA)

- 384. Counterclaimants re-allege and incorporate by reference the allegations set forth paragraphs 1-383.
- 385. CAA and the other Agencies and their unnamed co-conspirators entered into and engaged in a contract, combination, or conspiracy in unreasonable restraint of trade in violation of Section 1 of the Sherman Act (15 U.S.C. §1) by artificially reducing or eliminating competition in the United States.
- 386. Well before 2015 and continuing through to the present, the exact starting date being unknown to Counterclaimants and exclusively within the knowledge of CAA and its unnamed co-conspirators, CAA and its co-conspirators entered into a continuing contract, combination or conspiracy to unreasonably restrain trade in violation of Section 1 of the Sherman Act (15 U.S.C. §1) by artificially reducing or eliminating competition in the United States. CAA and the other Agencies and their unnamed co-conspirators are engaged in, and their conduct substantially affects, interstate commerce. The production of audiovisual entertainment and scripted entertainment for television and video distribution is in, or affects, interstate commerce and the packaging of talent therefore is in, or affects,

affects such commerce.

such commerce. The procurement of literary talent for such productions is in or

- 392. CAA and the other Agencies ICM, UTA, and WME are direct horizontal competitors. The ATA is a trade association comprised of competing sellers of agency services, including Counterclaim Defendant CAA and the three other Agencies.
  - 393. No exemptions apply to the anticompetitive conduct alleged herein.
- 394. The conduct of the CAA and the other Agencies and their coconspirators was a direct, proximate and substantial factor in causing harm to the Counterclaimants and their members.
- 395. These contracts, combinations, agreements, or conspiracies have caused substantial anticompetitive effects.
- 396. Counterclaimants the Guilds and their members, including the Individual Counterclaimants, have suffered antitrust injury due to the illegal conspiracy.
- 397. Counterclaimants the Guilds and their members, including the Individual Counterclaimants, have suffered and will continue to suffer injury as a direct result of CAA and its co-conspirators' illegal conspiracy by way of lower compensation and valuable lost opportunities for their creative television writing services.
- 398. The alleged contract, combination or conspiracy is a per se violation of the federal antitrust laws.
- 399. Pursuant to Section 16 of the Clayton Act, 15 U.S.C. §26, the Individual Counterclaimants, on their own behalf, and Counterclaimants the Guilds, on their own behalf of and on behalf of their members, are entitled to the issuance of an injunction against CAA preventing and restraining the violations alleged herein.
- 400. Counterclaimants are also entitled to treble damages, as well as their attorney's fees and costs. 15 U.S.C. §§15(a), 26.

SECOND CLAIM FOR RELIEF

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401. Counterclaimants re-allege and incorporate by reference the allegations set forth in paragraphs 1-400.

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Per Se Group Boycott in Violation of the Sherman Act, 15 U.S.C. §1 (brought by the Individual Counterclaimants on their own behalf, and by the Guilds on their own behalf and on behalf of their members, against CAA)

402. CAA and the other Agencies and their unnamed co-conspirators entered into and engaged in a contract, combination, or conspiracy in unreasonable restraint of trade in violation of Section 1 of the Sherman Act (15 U.S.C. §1) by artificially reducing or eliminating competition in the United States. CAA and the other Agencies and their unnamed co-conspirators are engaged in, and their conduct substantially affects, interstate commerce. The production of audiovisual entertainment and scripted entertainment for television and video distribution is in, or affects, interstate commerce and the packaging of talent therefore is in, or affects, such commerce. The procurement of literary talent for such productions is in or affects such commerce.

Independent economic actors—including CAA and each of the other Agencies ICM, UTA, and WME—may not collude on the prices they would accept for their services or otherwise engage in concerted anticompetitive action in the marketplace. See, e.g., FTC v. Super. Ct. Trial Lawyers Ass'n, 493 U.S. 411, 422 (1990). Specifically, collective bargaining by non-labor organizations over the price of a service is per se illegal under section 1 of the Sherman Act. See, e.g., Nat'l Soc'y of Prof'l Engs. v. United States, 435 U.S. 679, 692–93 (1978). Likewise, nonlabor organizations may not agree to engage in horizontal group boycotts of suppliers, customers, or others. See, e.g., Fashion Originators' Guild of Am., Inc. v. FTC, 312 U.S. 457 (1941).

combination, or conspiracy, CAA and the other Agencies and their co-conspirators did those things they contracted, combined, or conspired to do, including by:

- (a) Collectively discussing and agreeing on common stances to take with the Guilds after the Guilds had revoked their consent to collective negotiation with the agencies;
- (b) Collectively taking common stances with the Guilds after the Guilds had revoked their consent to collective negotiation with the agencies;
- (c) Collectively refusing to negotiate with the Guilds on an individual rather than collective basis.
- (d) Collectively threatening lawyers with baseless litigation and other retaliatory actions if they represented their former clients in negotiating employment contracts with studios;
- (e) Agreeing to blacklist any agency that agreed to the Guilds' Code of Conduct, thereby harming the Guilds' members who are represented by those agencies.
- 405. These contracts, combinations, agreements, or conspiracies substantially affected, and continue to affect, interstate commerce.
- 406. Counterclaim Defendant CAA and the other Agencies ICM, UTA, and WME are direct horizontal competitors. The ATA is a trade association comprised of competing sellers of agency services, including Counterclaim Defendant CAA and the other Agencies ICM, UTA, and WME.
  - 407. No exemptions apply to the anticompetitive conduct alleged herein.
- 408. The conduct of CAA and the other Agencies and their co-conspirators was a substantial factor in causing harm to Counterclaimants the Guilds and their members, including the Individual Counterclaimants.
- 409. As a direct and proximate result of the Agencies' collusion, the Guilds have been, and continue to be, deprived of competition among individual agencies

regarding negotiation of new franchise agreements. Moreover, as a direct and proximate result of the Agencies' collusive scheme not to deal individually with the Guilds and to continue to discuss and agree to common negotiating positions, the Guilds' members have had, and will continue to have, an artificially reduced choice of agents and agencies to represent them.

- 410. As a direct and proximate result of the Agencies' collusion, the Guilds' members have had, and will continue to have, an artificially reduced choice of legal counsel to represent them in connection with the negotiation of employment contracts.
- 411. As a direct and proximate result of the Agencies' collusion, the Guilds' members have had, and will continue to have, an artificially reduced choice of employment opportunities.
- 412. These contracts, combinations, agreements, or conspiracies have caused substantial anticompetitive effects.
- 413. Counterclaimants the Guilds and their members, including the Individual Counterclaimants, have suffered antitrust injury due to CAA's illegal conspiracy.
- 414. Pursuant to Section 16 of the Clayton Act, 15 U.S.C. §26, the Individual Counterclaimants, on their own behalf, and Counterclaimants the Guilds, on their own behalf of and on behalf of their members, are entitled to the issuance of an injunction against CAA preventing and restraining the violations alleged herein.
- 415. Counterclaimants are also entitled to treble damages, as well as their attorney's fees and costs. 15 U.S.C. §§15(a), 26.

#### THIRD CLAIM FOR RELIEF

Per Se Price-Fixing in Violation of the Cartwright Act,

Cal. Bus. & Prof. Code §16700 et seq.

(brought by the Individual Counterclaimants on their own behalf, and by the Guilds on their own behalf and on behalf of their members, against CAA)

- 416. Counterclaimants re-allege and incorporate by reference the allegations set forth in paragraphs 1-415.
- 417. CAA and the other Agencies and their unnamed co-conspirators entered into and engaged in a contract, combination, trust, or conspiracy in unreasonable restraint of trade in violation of the Cartwright Act, California Business and Professions Code §16700 et seq., by artificially reducing or eliminating competition in California and the United States.
- 418. CAA's and the other Agencies' contract, combination, trust or conspiracy was entered into, carried out, effectuated and perfected mainly within the State of California, and CAA's conduct within California injured Counterclaimants the Guilds' members, including the Individual Counterclaimants, within California and throughout the United States.
- 419. Well before 2015 and continuing through to the present, the exact starting date being unknown to Counterclaimants and exclusively within the knowledge of CAA and its unnamed conspirators, CAA and the other Agencies and their co-conspirators entered into a continuing contract, combination trust, or conspiracy to unreasonably restrain trade in violation of the Cartwright Act. CAA has acted in violation of §16700 to fix, raise, stabilize and maintain the prices of agency services and to control access to writers' services.
- 420. These violations of the Cartwright Act, without limitation, constitute a continuing unlawful trust and concert of action among CAA and the other Agencies and their co-conspirators, the substantial terms of which were to fix, raise, maintain,

and stabilize the prices of agency services and to control access to writers' services. The sale of agency services to studios and writers are inextricably intertwined.

- 421. As a result of CAA and the other Agencies and their co-conspirators' unlawful conduct, prices for agency services were raised, fixed, maintained and stabilized in the State of California and the ability of writers to sell their services has been suppressed.
- 422. For the purpose of formulating and effectuating their contract, combination, or conspiracy, CAA and the other Agencies and their co-conspirators did those things they contracted, combined, or conspired to do, including:
  - (a) exchanging information on the structure and amount of packaging fees;
  - (b) agreeing to the structure of packaging fees and to negotiate with studios from a common "3-3-10" starting point;
  - (c) negotiating with studios from a common "3-3-10" starting point;
  - (d) agreeing to a standard range for the base license fee applicable to the upfront 3% package fee;
  - (e) utilizing the standard range for the base license fee applicable to upfront 3% package fees charged to studios; and
  - (f) selling agency services in California and throughout the United States at non-competitive prices.
- 423. Counterclaim Defendant CAA and the three other Agencies ICM, UTA, and WME are direct horizontal competitors. The ATA is a trade association comprised of competing sellers of agency services, including Counterclaim Defendant CAA and the other three Agencies ICM, UTA, and WME.
  - 424. No exemptions apply to the anticompetitive conduct alleged herein.
- 425. The conduct of CAA and the other Agencies and their co-conspirators was a direct, proximate and substantial factor in causing harm to Counterclaimants.
  - 426. These contracts, combinations, agreements, or conspiracies have

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### FOURTH CLAIM FOR RELIEF

## Per Se Group Boycott in Violation of the Cartwright Act, Cal. Bus. & Prof. Code §16700 et seq.

(brought by the Individual Counterclaimants on their own behalf, and by the Guilds on their own behalf and on behalf of their members, against CAA)

- 433. Counterclaimants re-allege and incorporate by reference the allegations set forth in paragraphs 1-432.
- 434. CAA and the other Agencies and their unnamed co-conspirators entered into and engaged in a contract, combination, or conspiracy in unreasonable restraint of trade in violation of the Cartwright Act, California Business and Professions Code §16700 *et seq.*, by artificially reducing or eliminating competition in California and the United States.
- 435. CAA's and the other Agencies' contract, combination, trust or conspiracy was entered into, carried out, effectuated and perfected mainly within the State of California, and CAA's conduct within California injured Counterclaimants the Guilds' members, including the Individual Counterclaimants, within California and throughout the United States.
- 436. Independent economic actors—including each of CAA and the other three Agencies CAA, ICM, and WME—may not collude on the prices they would accept for their services or otherwise engage in concerted anticompetitive action in the marketplace. See, e.g., FTC v. Super. Ct. Trial Lawyers Ass'n, 493 U.S. 411, 422 (1990). They also may not agree to engage in horizontal group boycotts of suppliers, customers, or others. See, e.g., Fashion Originators' Guild of Am., Inc. v. FTC, 312 U.S. 457 (1941). Specifically, collective bargaining by non-labor organizations over the price of a service, and collective refusals to deal with particular suppliers, customers, or others, are per se illegal under California law. See, e.g., Oakland-Alameda County Builders' Exch. v. F. P. Lathrop Constr. Co., 4

Cal.3d 354, 365 (1971).

- 437. For the purpose of formulating and effectuating their contract, combination, or conspiracy, CAA and the other Agencies and their co-conspirators did those things they contracted, combined, or conspired to do, including by:
  - (a) Collectively discussing and agreeing on common stances to take with the Guilds after the Guilds had revoked their consent to collective negotiation with the agencies;
  - (b) Collectively taking common stances with the Guilds after the Guilds had revoked their consent to collective negotiation with the agencies;
  - (c) Collectively refusing to engage in individual rather than collective negotiations with the Guilds.
  - (d) Collectively threatening lawyers with baseless litigation and other retaliatory actions if they represented their former clients in negotiating employment contracts with studios;
  - (e) Agreeing to blacklist any agency that agreed to the Guilds' Code of Conduct, thereby harming the Guilds' members who are represented by those agencies.
- 438. These contracts, combinations, agreements, or conspiracies substantially affected, and continue to affect, commerce within California and throughout the United States.
- 439. CAA and the other three Agencies CAA, ICM, and WME are direct horizontal competitors. The ATA is a trade association comprised of competing sellers of agency services, including Counterclaim Defendant CAA and the other three Agencies CAA, ICM, and WME.
  - 440. No exemptions apply to the anticompetitive conduct alleged herein.
- 441. The conduct of CAA and the other Agencies and their co-conspirators was a substantial factor in causing harm to Counterclaimants the Guilds and their

442. As a direct and proximate result of the Agencies' collusion, the Guilds have been, and continue to be, deprived of competition among individual agencies regarding negotiation of new franchise agreements. Moreover, as a direct and proximate result of the Agencies' collusive scheme not to deal individually with the Guilds and to continue to discuss and agree to common negotiating positions, the Guilds' members have had, and will continue to have, an artificially reduced choice of agents and agencies to represent them.

- 443. As a direct and proximate result of the Agencies' collusion, the Guilds' members have had, and will continue to have, an artificially reduced choice of legal counsel to represent them in connection with the negotiation of employment contracts.
- 444. As a direct and proximate result of the Agencies' collusion, the Guilds' members have had, and will continue to have, an artificially reduced choice of employment opportunities.
- 445. These contracts, combinations, agreements, or conspiracies have caused substantial anticompetitive effects.
- 446. Counterclaimants the Guilds and their members, including the Individual Counterclaimants, have suffered antitrust injury due to the illegal conspiracy.
- 447. Counterclaimants the Guilds, on their own behalf and on behalf of their members, and the Individual Counterclaimants on their own behalf are entitled to an injunction against CAA, preventing and restraining the violations alleged herein, and an award of attorney's fees and costs. Cal. Bus & Prof. Code §16750(a).
- 448. Counterclaimants are also entitled to treble damages and an award of attorney's fees and costs. Cal. Bus & Prof. Code §16750(a).

FIFTH CLAIM FOR RELIEF

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## **Breach of Fiduciary Duty**

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(brought by the Individual Counterclaimants on their own own behalf, and by the Guilds on behalf of their members, against Counterclaim Defendant CAA)

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449. Counterclaimants re-allege and incorporate by reference the allegations set forth in paragraphs 1-448.

principal, which includes the duty of loyalty and the duty to avoid conflicts of

the Individual Counterclaimants, and to all members of the Guilds represented by

Hughes, Simon, and Stiehm, and other members of the Guilds represented by CAA

by placing its own interests, including but not limited to its interests in packaging

fees, above those of its clients Carr, Gable, Hall, Hughes, Simon, and Stiehm, and

other members of the Guilds, and by increasing its own profits, including but not

limited to profits generated by packaging fees, at the expense of Carr, Gable, Hall,

Hughes, Simon, and Stiehm, and other members of the Guilds, which also

constituted a breach of the duty of loyalty. CAA further willfully breached its

fiduciary duty to Carr, Gable, Hall, Hughes, Simon, and Stiehm, and other members

CAA willfully breached its fiduciary duty to Carr, Gable, Hall,

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450. Under California law, an agent owes a fiduciary duty to his or her

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interest.

451. At all times relevant to the Complaint, CAA owed fiduciary duties to

CAA.

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of the Guilds by proceeding with the representation under numerous conflicts of

interest without obtaining valid, informed consent to those conflicts of interest from

Carr, Gable, Hall, Hughes, Simon, and Stiehm or other members of the Guilds.

453. Instances in which CAA put its own interests above those of clients to whom it owed a fiduciary duty and a duty of loyalty included, but are not limited to, CAA's entrance into packaging fee agreements pursuant to which CAA's packaging

- 454. In particular, CAA failed to disclose the material terms of its packaging fee agreements with particular studios regarding particular programs—including all economic terms of those agreements—before representing its writer-clients in connection with those programs, and has deliberately concealed from its clients either the existence of the packaging fee agreement, the terms of the agreement, and/or the conflict of interest created by the agreement.
- 455. As a result of CAA's willful breaches of its fiduciary duty to the Individual Counterclaimants, they have suffered significant damages, including but not limited to lost wages, lost employment opportunities, and other economic losses.
- 456. As a result of CAA's willful breaches of its fiduciary duties to the Guilds' members, the Guilds' members suffered significant harm, including but not limited to lost wages, lost employment opportunities, and other economic losses.

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457. Counterclaimants are informed and believe that CAA committed the aforementioned acts maliciously, fraudulently, and oppressively, with the wrongful intention of injuring Counterclaimants, from an improper and evil motive amounting to malice, and in conscious disregard of Counterclaimants' rights. The Individual Counterclaimants are therefore entitled to recover punitive damages from CAA in an amount according to proof.

### **SIXTH CLAIM FOR RELIEF**

### Constructive Fraud, Cal. Civ. Code §1573

(brought by the Individual Counterclaimants on their own behalf, and by the Guilds on behalf of their members, against Counterclaim Defendant CAA)

- 458. Counterclaimants re-allege and incorporate by reference the allegations set forth in paragraphs 1-457.
- 459. Under California law, "[c]onstructive fraud consists ... [i]n any breach of duty which, without an actually fraudulent intent, gains an advantage to the person in fault, or any one claiming under him, by misleading another to his prejudice, or to the prejudice of any one claiming under him." Cal. Civ. Code §1573. Pursuant to Civil Code §1573, an agent's breach of his or her fiduciary duty to a principal thus constitutes constructive fraud. Specifically, the failure of a fiduciary to disclose a material fact to his principal that might affect the fiduciary's motives or the principal's decision constitutes constructive fraud, regardless of whether the fiduciary acted with fraudulent intent.
- 460. CAA, through its agents, committed constructive fraud by breaching its fiduciary duty to Carr, Gable, Hall, Hughes, Simon, and Stiehm, other members of the Guilds represented by CAA by placing its own interests above that of its clients Carr, Gable, Hall, Hughes, Simon, and Stiehm, and other members of the Guilds, and by increasing its own profits at the expense of Carr, Gable, Hall, Hughes, Simon, and Stiehm, and other members of the Guilds, which constituted a breach of

- Concealing the existence of and/or the terms of CAA's packaging fee (a) agreements and the fact that packaging fees are an inherent conflict of interest;
- Concealing the fact that packaging fees are paid directly by the (b) production companies from the program's budget or revenues to CAA;
- Concealing the fact that CAA sought to prevent Carr, Gable, Hall, (c) Hughes, Simon, and Stiehm, and other members of the Guilds represented by CAA from working with talent represented by other Agencies in order to avoid having to split packaging fees with other Agencies;
- Concealing the fact that CAA intentionally failed to maximize how (d) much Carr, Gable, Hall, Hughes, Simon, and Stiehm, and other members of the Guilds represented by CAA were or are paid for their work in order to maximize packaging fees for itself;
- Concealing the fact that CAA intentionally failed to pitch its clients (e) Carr's, Gable's, Hall's, Hughes', Simon's, and Stiehm's and other members of the Guilds' work to production companies that would pay the writers the most, and

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instead, pitched Carr's, Gable's, Hall's, Hughes', Simon's, and Stiehm's and other members of the Guilds' work to those production companies that CAA believed would pay the largest packaging fee;

- Concealing the fact that CAA often makes more in packaging fees than (f) Carr, Gable, Hall, Hughes, Simon, and Stiehm, and other members of the Guilds represented by CAA are paid for their work on a particular program;
- Concealing the fact that packaging fees are frequently paid to CAA (g) before the profits that determine how Carr, Gable, Hall, Hughes, Simon, and Stiehm, and other members of the Guilds' profits are calculated, which therefore reduces the overall amount of money paid to Carr, Gable, Hall, Hughes, Simon, and Stiehm, and other members of the Guilds represented by CAA for their work on a particular show;
- (h) Concealing the fact that CAA's compensation in a packaging fee arrangement is often tied to the budget of a particular production or program rather than the amount paid to Carr, Gable, Hall, Hughes, Simon, and Stiehm, and other members of the Guilds represented by CAA, and therefore, CAA is incentivized to reduce the amount paid to Carr, Gable, Hall, Hughes, Simon, and Stiehm, and other members of the Guilds represented by CAA in order to increase the amount of the budget available to compensate CAA;
- Concealing the fact that CAA uses popular writers, including Carr, (i) Gable, Hall, Hughes, Simon, and Stiehm, and other members of the Guilds represented by CAA, as leverage to secure packaging fees even where doing so does not serve the economic and/or creative interests of their writer-clients Carr, Gable, Hall, Hughes, Simon, and Stiehm, and other members of the Guilds;
- Concealing the fact that CAA has, in some instances, intentionally and (i) actively suppressed the wages of their own writer-clients Carr, Gable, Hall, Hughes,

Simon, and Stiehm, and other members of the Guilds represented by CAA in order to secure more lucrative "packaging fees" for itself; and

- (k) Concealing the fact that CAA's interests in negotiating packaging fees for itself are not aligned with its clients Carr, Gable, Hall, Hughes, Simon, and Stiehm, and other members of the Guilds, and in fact, are at direct odds with CAA's clients.
- 461. The Guilds' members, including the Individual Counterclaimants, justifiably expect their agents to loyally represent their interests, in accordance with California agency law principles. The Guilds' members represented by CAA, including the Individual Counterclaimants, have justifiably relied, to their detriment, on CAA's misleading concealment of the above facts.
- 462. As a result of CAA's commissions of constructive fraud under Civil Code §1573, the Individual Counterclaimants suffered significant damages, including but not limited to lost wages, lost employment opportunities, and other economic losses.
- 463. As a result of CAA's commissions of constructive fraud under Civil Code §1573, the Guilds' members suffered significant harm, including but not limited to lost wages, lost employment opportunities, and other economic losses.
- 464. Counterclaimants are informed and believe that CAA committed the aforementioned violations of Civil Code §1573 maliciously and oppressively, with the wrongful intention of injuring Counterclaimants, from an improper and evil motive amounting to malice, and in conscious disregard of Counterclaimants' rights. The Individual Counterclaimants are therefore entitled to recover punitive damages from CAA in an amount according to proof.

**SEVENTH CLAIM FOR RELIEF** Unfair Competition, Cal. Bus. & Prof. Code §17200 et seq. 2 (brought by the Individual Counterclaimants on their own behalf, and by the 3 Guilds on their own behalf, against CAA) 4 465. Counterclaimants re-allege and incorporate by reference the allegations 5 set forth in paragraphs 1-464. 6 466. California's Unfair Competition Law, Cal. Bus. & Prof. Code §17200 7 et seq. ("UCL"), prohibits "unlawful, unfair or fraudulent business act[s]." 8 9 467. The Agencies' packaging fee practices violate the UCL in four respects. 468. First, packaging fees are an "unlawful" or "unfair" practice because 10 they constitute a breach of the Agencies' fiduciary duty to their clients. 11 469. Second, packaging fees are an "unlawful" or "unfair" practice because 12 13 they constitute constructive fraud under Civil Code §1573. 470. Third, packaging fees are an "unfair" practice because they deprive 14 writers of loyal, conflict-free representation; divert compensation away from the 15 writers and other creative talent that are responsible for creating valuable television 16 and film properties; and undermine the market for writers' creative endeavors. 17 471. Fourth, packaging fees are an "unlawful" or "unfair" practice because 18 19 they violate Section 302 of the federal Labor-Management Relations Act ("LMRA"), 29 U.S.C. §186, the so-called "anti-kickback" provision of the Taft-20 Hartley Act. 21 22 472. Subsection (a) of LMRA Section 302 makes it unlawful for "any employer or association of employers ... or who acts in the interest of an employer 23 24 to pay, lend, or deliver, or agree to pay, lend, or deliver, any money or other thing of 25 value ... to any representative of any of his employees who are employed in an industry affecting commerce." 29 U.S.C. §186(a) (emphasis added). The same 26 27 section makes it unlawful for "any person to request, demand, receive, or accept, or

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agree to receive or accept, any payment, loan, or delivery of any money or other things of value prohibited by subsection (a)." *Id.* §186(b).

- 473. The television and film industries are industries that affect commerce. Indeed, those industries generate hundreds of millions of dollars of national and international revenue each year.
- 474. The production companies that produce the television shows and films on which Carr, Gable, Hall, Hughes, Simon, and Stiehm, and other Guild-member writers work are employers for the purposes of LMRA Section 302.
- 475. CAA is a representative of the production companies' employees for the purposes of LMRA Section 302. Indeed, the very reason CAA is retained by writers is to represent those writers in procuring employment opportunities and negotiating wages in excess of the minimums established by the MBA. Any agent representing a writer in negotiations with a production company is exercising authority delegated to the agent by the Guilds under the MBA (which otherwise have the exclusive right pursuant to the MBA to negotiate on behalf of the represented employees).
- 476. The key feature of any packaging fee agreement is the payment of a negotiated fee by the employer production company to the employee representative, CAA. Such payments are expressly prohibited by and unlawful under LMRA Section 302, and therefore constitute an unlawful business practice for the purposes of California's UCL.
- 477. Carr, Gable, Hall, Hughes, Simon, and Stiehm, and the Guilds have lost money or property as a result of CAA's packaging fee practices. As noted above, the Individual Counterclaimants have been required to spend money to retain other professionals to provide services their agents should have been providing; have seen their compensation reduced by virtue of packaging fees; and have been denied employment opportunities because of the misalignment of incentives that results

from CAA's packaging fee practices, as alleged in greater detail above. The Guilds have been required to expend their own resources monitoring CAA's packaging fees, educating members about CAA's packaging fee abuses, preparing a comprehensive campaign to address those abuses and end packaging fees, and enforcing their members' contractual rights after CAA failed to do so. The Guilds have also lost dues revenue due to packaging fees.

478. As a result of CAA's unlawful and unfair business practices, Counterclaimants are entitled to injunctive relief and disgorgement of agency profits, and the Individual Counterclaimants are entitled to restitution. Cal. Bus. & Prof. Code §17203.

### EIGHTH CLAIM FOR RELIEF

Investment of Racketeering Income, 18 U.S.C. §1962(a)
(brought by the Individual Counterclaimants on their own behalf, and by the
Guilds on their own behalf, against CAA)

- 479. Counterclaimants re-allege and incorporate by reference the allegations set forth in paragraphs 1-478.
- 480. The RICO Act, 18 U.S.C. §1962(a), makes it "unlawful for any person who has received any income derived, directly or indirectly, from a pattern of racketeering activity ..., to use or invest, directly or indirectly, any part of such income, or the proceeds of such income, in acquisition of any interest in, or the establishment or operation of, any enterprise which is engaged in, or the activities of which affect, interstate or foreign commerce."
- 481. The RICO Act defines "racketeering activity" to include "any act which is indictable under title 29, United States Code, section 186 (dealing with restrictions on payments and loans to labor organizations)." 18 U.S.C. §1961(1)(C). Accordingly, violations of the anti-kickback provisions of the LMRA, i.e. Section 302, 29 U.S.C. §186(a) and (b), constitute racketeering activity under the RICO Act.

- 482. CAA is a "person" within the meaning of the RICO Act. 18 U.S.C. §1962(a); see also id. §1961(3) ("person' includes any individual or entity capable of holding a legal or beneficial interest in property").
- 483. CAA is also an "enterprise which is engaged in, or the activities of which affect, interstate or foreign commerce" within the meaning of the RICO Act. 18 U.S.C. §1962(a); see also id. §1961(4) ("enterprise' includes any individual, partnership, corporation, association, or other legal entity, and any union or group of individuals associated in fact although not a legal entity").
- 484. CAA has engaged in a pattern of racketeering activity within the meaning of 18 U.S.C. §1962(a)—namely, its repeated violations of LMRA Section 302 in the form of receiving packaging fees from its writer-clients' employers, the production companies. See 29 U.S.C. §186(a), (b). Every time CAA receives any sum of money directly from a production company as part of a package agreement, that payment violates LMRA Section 302. See id. CAA has received multiple unlawful payments from the production companies on each show or film packaged by CAA, resulting in hundreds, if not thousands, of separate LMRA Section 302 violations over the last ten years. See 18 U.S.C. §1961(5). The pattern of racketeering activity directly benefits CAA, as the unlawful payments are a major source of CAA's income.
- 485. CAA has invested the income or proceeds of its pattern of racketeering activity—namely, the unlawful packaging fees—back into the operation of CAA, in violation of 18 U.S.C. §1962(a).
- 486. In the alternative, CAA and each of the production companies with which CAA deals are groups of persons associated together for the common purpose of engaging in a continuing course of conduct—namely, packaging television and film productions, and paying unlawful packaging fees from the production company to the studio. The association of CAA and each production company is therefore an

"enterprise engaged in, or the activities of which affect, interstate or foreign commerce" within the meaning of the RICO Act. 18 U.S.C. §1962(c); see also id. §1961(4) ("enterprise" includes any individual, partnership, corporation, association, or other legal entity, and any union or group of individuals associated in fact although not a legal entity").

487. In addition and in the alternative, CAA's in-house production companies are "enterprise[s] engaged in, or the activities of which affect, interstate or foreign commerce" within the meaning of the RICO Act. 18 U.S.C. §1962(c); see also id. §1961(4) ("enterprise" includes any individual, partnership, corporation, association, or other legal entity, and any union or group of individuals associated in fact although not a legal entity").

488. CAA has used the income or proceeds of its pattern of racketeering activity—namely, the unlawful packaging fees—in the acquisition of CAA's interest in or the establishment or operation of the association-in-fact enterprises described above in paragraph 486, in violation of 18 U.S.C. §1962(a). CAA receives substantial income from packaging fees; CAA necessarily uses those same resources when coordinating its activities with the production companies, such that CAA has either directly or indirectly used the proceeds of its pattern of racketeering activity to obtain an interest in or to establish or operate a RICO enterprise in violation of §1962(a).

489. CAA has used the income or proceeds of its pattern of racketeering activity—namely, the unlawful packaging fees—in the acquisition of CAA's interest in or in the establishment or operation of the production companies described above in paragraph 487, in violation of 18 U.S.C. §1962(a). CAA receives substantial income from packaging fees; CAA necessarily uses those same resources in funding its own in-house production company enterprises, such that CAA has either directly

or indirectly used the proceeds of its pattern of racketeering activity to obtain an interest in or to establish or operate a RICO enterprise in violation of §1962(a).

- 490. Each of the above enterprises exists separate and apart from the pattern of racketeering activity alleged herein.
- 491. 18 U.S.C. § 1964(c) provides a private cause of action to "[a]ny person injured in his business or property by reason of a violation of" the RICO Act.
- 492. Under any of the above alternative theories, Carr, Gable, Hall, Hughes, Simon, and Stiehm, and the Guilds have lost money or property as a result of CAA's violations of §1962(a) within the meaning of 18 U.S.C. §1964(c). CAA's pattern of racketeering activity (i.e. its receipt of packaging fees) has allowed it and the other Agencies to dominate the marketplace for agent's services, thereby harming the Guilds' members, including the Individual Counterclaimants, by denying them conflict-free representation and lowering their income. In addition, as noted above, the Individual Counterclaimants have been required to spend money to retain other professionals to provide services their agents should have been providing; have seen their compensation reduced by virtue of packaging fees; and have been denied employment opportunities because of the misalignment of incentives that results from CAA's packaging fee practices, including CAA's reinvestment of packaging fees in its operations and/or in its acquisition of an interest in or establishment or operation of any of the above alternative RICO enterprises, as alleged in more detail above. The Guilds have been required to expend their own resources monitoring CAA's packaging fees, educating members about CAA's packaging fee abuses, preparing a comprehensive campaign to address those abuses and end packaging fees, and enforcing their members' contractual rights after CAA failed to do so. The Guilds have also lost dues revenue due to packaging fees and their reinvestment in CAA or in the alternative RICO enterprises, which permits the racketeering activity to continue.

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of individuals associated in fact although not a legal entity").

500. CAA has engaged in a pattern of racketeering activity within the meaning of 18 U.S.C. §1962(a)—namely, its repeated violations of LMRA Section 302 in the form of receiving packaging fees from its writer-clients' employers, the production companies. See 29 U.S.C. §186(a), (b). Every time CAA receives any sum of money directly from a production company as part of a package agreement, that payment violates LMRA Section 302. See id. CAA has received multiple unlawful payments from the production companies on each show or film packaged by CAA, resulting in hundreds, if not thousands, of separate LMRA Section 302 violations over the last ten years. See 18 U.S.C. §1961(5). The pattern of racketeering activity directly benefits CAA, as the unlawful payments are a major source of CAA's income.

501. CAA is a "person" that, "through a pattern of racketeering activity"—i.e. through CAA's repeated violations of LMRA Section 302—has "acquire[d] or maintain[ed], directly or indirectly, any interest in or control of CAA, in violation of §1962(b). Specifically, CAA's pattern of racketeering activity—i.e. its repeated receipt of packaging fees—is directly linked to its maintenance of control over its business, as packaging fees have indeed become a major part of CAA's business model. CAA's packaging fee practices are maintained and directed from the very top of the organization.

502. In the alternative, CAA and each of the production companies with which CAA deals are groups of persons associated together for the common purpose of engaging in a continuing course of conduct—namely, packaging television and film productions, and paying unlawful packaging fees from the production company to the studio. The association of CAA and each production company is therefore an "enterprise engaged in, or the activities of which affect, interstate or foreign commerce" within the meaning of the RICO Act. 18 U.S.C. §1962(b); see also id.

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§1961(4) ("enterprise' includes any individual, partnership, corporation, association, or other legal entity, and any union or group of individuals associated in fact although not a legal entity").

503. In addition and in the alternative, CAA's in-house production companies are "enterprise[s] engaged in, or the activities of which affect, interstate or foreign commerce" within the meaning of the RICO Act. 18 U.S.C. §1962(b); see also id. §1961(4) ("enterprise' includes any individual, partnership, corporation, association, or other legal entity, and any union or group of individuals associated in fact although not a legal entity").

504. Accordingly, CAA is a "person" that, "through a pattern of racketeering activity"—i.e. through CAA's repeated violations of LMRA Section 302—has "acquire[d] or maintain[ed], directly or indirectly, any interest in or control of" the associated-in-fact enterprises described above in paragraph 502, in violation of §1962(b). Specifically, CAA's pattern of racketeering activity—i.e. its repeated receipt of packaging fees—is directly linked to its interest in or control of the associated-in-fact enterprises, as CAA's past packaging fees are used to fund its continued packaging fee practices, and are the very purpose of CAA's participation in the associated-in-fact enterprises.

505. In addition, CAA is a "person" that, "through a pattern of racketeering activity"—i.e. through CAA's repeated violations of LMRA Section 302—has "acquire[d] or maintain[ed], directly or indirectly, any interest in or control of" the in-house production company enterprises described above in paragraph 503, in violation of §1962(b). Specifically, CAA's pattern of racketeering activity—i.e. its repeated receipt of packaging fees—is directly linked to its interest in or control of the in-house production company enterprises, as CAA's past packaging fees are used to fund its new forays into production via these enterprises.

506. Each of the above enterprises exists separate and apart from the pattern

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507. 18 U.S.C. § 1964(c) provides a private cause of action to "[a]ny person injured in his business or property by reason of a violation of" the RICO Act.

508. Carr, Gable, Hall, Hughes, Simon, and Stiehm, and the Guilds have lost money or property as a result of CAA's violations of §1962(b) within the meaning of 18 U.S.C. §1964(c). CAA's pattern of racketeering activity (i.e. its receipt of packaging fees) has allowed it and the other Agencies to dominate the marketplace for agent's services, thereby harming the Guilds' members, including the Individual Counterclaimants, by denying them conflict-free representation and lowering their income. In addition, as noted above, the Individual Counterclaimants have been required to spend money to retain other professionals to provide services their agents should have been providing; have seen their compensation reduced by virtue of packaging fees; and have been denied employment opportunities because of the misalignment of incentives that results from CAA's control of its business to continue its unlawful packaging fee practices, as alleged in more detail above. The Guilds have been required to expend their own resources monitoring CAA's control of its business to continue its unlawful packaging fee practices, educating members about CAA's packaging fee abuses, preparing a comprehensive campaign to address those abuses and end packaging fees, and enforcing their members' contractual rights after CAA failed to do so. The Guilds have also lost dues revenue due to CAA's control of its business to continue its unlawful practice of receiving packaging fees.

- 509. As a result of CAA's violations of §1962(b), Counterclaimants are entitled to injunctive relief, including but not limited to an order requiring the dissolution or reorganization of CAA. 18 U.S.C. § 1964(a).
- 510. As a result of CAA's RICO violations, Counterclaimants are also entitled to treble damages, as well as attorney's fees and costs. 18 U.S.C. § 1964(c).

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#### TENTH CLAIM FOR RELIEF

Control of Racketeering Enterprise, 18 U.S.C. §1962(c)

(brought by the Individual Counterclaimants on their own behalf, and by the Guilds on their own behalf, against CAA)

- 511. Counterclaimants re-allege and incorporate by reference the allegations set forth in paragraphs 1-510.
- 512. Section 1962(c) makes it "unlawful for any person employed by or associated with any enterprise engaged in, or the activities of which affect, interstate or foreign commerce, to conduct or participate, directly or indirectly, in the conduct of such enterprise's affairs through a pattern of racketeering activity."
- 513. CAA is a "person" within the meaning of the RICO Act. 18 U.S.C. §1962(a); see also id. §1961(3) ("person' includes any individual or entity capable of holding a legal or beneficial interest in property").
- 514. CAA and each of the production companies with which CAA deals are groups of persons associated together for the common purpose of engaging in a continuing course of conduct—namely, packaging television and film productions, and paying unlawful packaging fees from the production company to the studio. The association of CAA and each production company is therefore an "enterprise engaged in, or the activities of which affect, interstate or foreign commerce" within the meaning of the RICO Act. 18 U.S.C. §1962(c); see also id. §1961(4) ("enterprise' includes any individual, partnership, corporation, association, or other legal entity, and any union or group of individuals associated in fact although not a legal entity").
- 515. In addition, CAA's in-house production companies are "enterprise[s] engaged in, or the activities of which affect, interstate or foreign commerce" within the meaning of the RICO Act. 18 U.S.C. §1962(b); see also id. §1961(4) ("enterprise' includes any individual, partnership, corporation, association, or other

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legal entity, and any union or group of individuals associated in fact although not a legal entity").

- 516. CAA is a "person" that is "associated" with the enterprises described above in paragraphs 514 through 515 and that has "conduct[ed] or participate[d] in the conduct of such enterprise[s]'[] affairs through a pattern of racketeering activity"—i.e. through CAA's repeated violations of LMRA Section 302—in violation of §1962(c). Specifically, CAA's pattern of racketeering activity—the payment by production companies of packaging fees to CAA—is one of the primary purposes of the association in fact between CAA and the production companies, i.e. the enterprises described in paragraph 514. Likewise, CAA's pattern of racketeering activity—the payment by production companies of packaging fees to CAA—funds CAA's investments in its own in-house production companies, i.e. the enterprises described in paragraph 515.
- 517. Each of the above enterprises exists separate and apart from the pattern of racketeering activity alleged herein.
- 518. 18 U.S.C. § 1964(c) provides a private cause of action to "[a]ny person injured in his business or property by reason of a violation of' the RICO Act.
- 519. Carr, Gable, Hall, Hughes, Simon, and Stiehm, and the Guilds have lost money or property as a result of CAA's violations of §1962(c) within the meaning of 18 U.S.C. §1964(c). CAA's pattern of racketeering activity (i.e. its receipt of packaging fees) has allowed it and the other Agencies to dominate the marketplace for agent's services, thereby harming the Guilds' members, including the Individual Counterclaimants, by denying them conflict-free representation and lowering their income. In addition, as noted above, the Individual Counterclaimants have been required to spend money to retain other professionals to provide services their agents should have been providing; have seen their compensation reduced by virtue of packaging fees; and have been denied employment opportunities because of the

misalignment of incentives that results from CAA's packaging fee practices, as alleged in more detail above. The Guilds have been required to expend their own resources monitoring CAA's packaging fee practices, educating members about CAA's packaging fee abuses, preparing a comprehensive campaign to address those abuses and end packaging fees, and enforcing their members' contractual rights after CAA failed to do so. The Guilds have also lost dues revenue due to CAA's control of the above-described enterprises to obtain packaging fees.

- 520. As a result of CAA's violations of §1962(c), Counterclaimants are entitled to injunctive relief, including but not limited to an order requiring the dissolution or reorganization of CAA. 18 U.S.C. § 1964(a).
- 521. As a result of CAA's RICO violations, Counterclaimants are also entitled to treble damages, as well as attorney's fees and costs. 18 U.S.C. § 1964(c).

### **ELEVENTH CLAIM FOR RELIEF**

## Racketeering Conspiracy, 18 U.S.C. §1962(d)

# (brought by the Individual Counterclaimants on their own behalf, and by the Guilds on their own behalf, against CAA)

- 522. Counterclaimants re-allege and incorporate by reference the allegations set forth in paragraphs 1-521.
- 523. Section 1962(d) makes it "unlawful for any person to conspire to violate any of the provisions" of the RICO Act, i.e., 18 U.S.C. §1961(a)-(c).
- 524. CAA is a "person" within the meaning of the RICO Act. 18 U.S.C. §1962(a); see also id. §1961(3) ("person' includes any individual or entity capable of holding a legal or beneficial interest in property").
- 525. CAA and its officers conspired to violate 18 U.S.C. §1962(a) by agreeing to reinvest the proceeds of CAA's pattern of racketeering activity—namely, the receipt of packaging fees in violation of LMRA Section 302—back into the operation of CAA, as described in more detail above, in violation of §1962(d).

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In the alternative, CAA and its officers conspired to violate 18 U.S.C. §1962(a) by agreeing to reinvest the proceeds of CAA's pattern of racketeering activity namely, the receipt of packaging fees in violation of LMRA Section 302—into CAA's acquisition of an interest in and/or CAA's control of the associated-in-fact enterprises described in paragraph 486 above, and/or CAA's acquisition of an interest in and/or CAA's control of the in-house production company enterprises described in paragraph 487 above, in violation of §1962(d).

526. CAA and its officers also conspired to violate 18 U.S.C. §1962(b) by agreeing to "acquire or maintain, directly or indirectly, any interest in or control of" CAA "through a pattern of racketeering activity"—namely, the receipt of packaging fees in violation of LMRA Section 302—as described in more detail above, in violation of §1962(d). In the alternative, CAA and its officers conspired to violate 18 U.S.C. §1962(b) by agreeing to "acquire or maintain, directly or indirectly, any interest in or control of" the associated-in-fact enterprises described in paragraph 502 above, and/or the in-house production company enterprises described in paragraph 503 above, "through a pattern of racketeering activity"—namely, the receipt of packaging fees in violation of LMRA Section 302—as described in more detail above, in violation of §1962(d).

527. CAA also conspired with its officers and with the production companies to violate §1964(c) by agreeing "to conduct or participate, directly or indirectly, in the conduct of" the RICO enterprises described in paragraphs 514 and 515 "through a pattern of racketeering activity"—namely, the receipt of packaging fees in violation of LMRA Section 302—as described in more detail above, in violation of §1962(d).

528. 18 U.S.C. § 1964(c) provides a private cause of action to "[a]ny person injured in his business or property by reason of a violation of" the RICO Act.

- 529. Carr, Gable, Hall, Hughes, Simon, and Stiehm, and the Guilds have lost money or property as a result of CAA's violations of §1962(d) within the meaning of 18 U.S.C. §1964(c). As noted above, the Individual Counterclaimants have been required to spend money to retain other professionals to provide services their agents should have been providing; have seen their compensation reduced by virtue of packaging fees; and have been denied employment opportunities because of the misalignment of incentives that results from CAA's packaging fee practices, as alleged in more detail above. The Guilds have been required to expend their own resources monitoring CAA's packaging fee practices, educating members about CAA's packaging fee abuses, preparing a comprehensive campaign to address those abuses and end packaging fees, and enforcing their members' contractual rights after CAA failed to do so. The Guilds have also lost dues revenue due to CAA's conspiracies to violate the RICO Act.
- 530. As a result of CAA's violations of §1962(c), Counterclaimants are entitled to injunctive relief, including but not limited to an order requiring the dissolution or reorganization of CAA. 18 U.S.C. § 1964(a).
- 531. As a result of CAA's RICO violations, Counterclaimants are also entitled to treble damages, as well as attorney's fees and costs. 18 U.S.C. § 1964(c).

## TWELFTH CLAIM FOR RELIEF

**Declaratory Relief, 28 U.S.C. §§2201, 2202** 

(brought by the Individual Counterclaimants on their own behalf, and by the Guilds on their own behalf, against Counterclaim Defendant CAA)

- 532. Counterclaimants re-allege and incorporate by reference the allegations set forth in paragraphs 1-531.
- 533. The Declaratory Relief Act, 28 U.S.C. §2201 *et seq.* provides that "[i]n a case of actual controversy within its jurisdiction, ... any court of the United States, upon the filing of an appropriate pleading, may declare the rights and other legal

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relations of any interested party seeking such declaration, whether or not further relief is or could be sought. Any such declaration shall have the force and effect of a final judgment or decree and shall be reviewable as such." *Id.* §2201(a).

- 534. Section 2202 provides that "[f]urther necessary or proper relief based on a declaratory judgment or decree may be granted, after reasonable notice and hearing, against any adverse party whose rights have been determined by such judgment."
- actual controversy has arisen and exists now between Counterclaimants and CAA concerning whether packaging fees constitute a breach of CAA's fiduciary duty to its writer-clients, as described in greater detail above in paragraphs 449 through 457.
- 536. An actual controversy has arisen and now exists between Counterclaimants and CAA concerning whether packaging fees constitute constructive fraud under Civil Code §1573, as described in greater detail above in paragraphs 458 through 464.
- 537. An actual controversy has arisen and now exists between Counterclaimants and CAA concerning whether packaging fees constitute an unfair and/or unlawful practice under California's UCL because they either breach CAA's fiduciary duty to its writer-clients; constitute constructive fraud under Civil Code §1573; violate LMRA Section 302, 29 U.S.C. §186(a) and (b); deprive writers of loyal, conflict-free representation, divert compensation away from the writers and other creative talent that are responsible for creating valuable television and film properties, or undermine the market for writers' creative endeavors; or all of the above, as described in greater detail above in paragraphs 465 through 478.
- 538. An actual controversy has arisen and now exists Counterclaimants and CAA concerning whether CAA's receipt of packaging fees violates Section 302 of the LMRA, 29 U.S.C. §186(a) and (b), as described in greater 105

Counterclaimants and CAA concerning whether CAA's receipt and use of packaging fees violate the RICO Act, 18 U.S.C. §1962(a), (b), (c), and (d), as described in

between

539. An actual controversy has arisen and now exists

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greater detail above in paragraphs 479 through 531.

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540. Counterclaimants are entitled to a declaration under §2201 that CAA's receipt of packaging fees constitutes a breach of CAA's fiduciary duty to its writerclients, and injunctive relief under §2202 to prevent future violations of the same.

541. Counterclaimants are entitled to a declaration under §2201 that CAA's receipt of packaging fees constitutes constructive fraud under Civil Code §1573, and injunctive relief under §2202 to prevent future violations of the same.

- 542. Counterclaimants are entitled to a declaration under §2201 that packaging fees constitute an unfair and/or unlawful practice under California's UCL because they breach CAA's fiduciary duty to its writer-clients; constitute constructive fraud under Civil Code §1573; violate LMRA Section 302, 29 U.S.C. §186(a) and (b); deprive writers of loyal, conflict-free representation, divert compensation away from the writers and other creative talent that are responsible for creating valuable television and film properties, and undermine the market for writers' creative endeavors; and injunctive relief under §2202 to prevent future violations of the same.
- 543. Counterclaimants are entitled to a declaration under §2201 that CAA's receipt of packaging fees violates Section 302 of the LMRA, 29 U.S.C. §186(a) and (b), and injunctive relief under §2202 to prevent future violations of the same.
- 544. Finally, Counterclaimants are entitled to a declaration under §2201 that CAA's receipt of packaging fees violates the RICO Act, 18 U.S.C. §1962(a), (b), (c), and (d), and injunctive relief under §2202 to prevent future violations of the same.

#### PRAYER FOR RELIEF

WHEREFORE, Counterclaimants respectfully request that the Court:

- 1. Declare that CAA's collusive agreement to a fixed packaging fee model constitutes illegal price-fixing in violation of Section 1 of the Sherman Act, 15 U.S.C. §1;
- 2. Declare that CAA's collusive agreement not to negotiate individually with the Guilds constitutes an illegal group boycott in violation of Section 1 of the Sherman Act, 15 U.S.C. § 1;
- 3. Declare that CAA's collusive agreement to blacklist writers and other individuals and entities who object to packaging fees or agree to the Guilds' Code of Conduct constitutes an illegal group boycott in violation of Section 1 of the Sherman Act, 15 U.S.C. § 1;
- 4. Declare that CAA's collusive agreement to a fixed packaging fee model constitutes illegal price-fixing in violation of the Cartwright Act, California Business and Professions Code §16700 *et seq.*;
- 5. Declare that CAA's collusive agreement not to negotiate individually with the Guilds constitutes an illegal group boycott in violation of the Cartwright Act, California Business and Professions Code §16700 *et seq.*;
- 6. Declare that CAA's collusive agreement to blacklist writers and other individuals and entities who object to packaging fees or agree to the Guild's Code of Conduct constitutes an illegal group boycott in violation of the Cartwright Act, California Business and Professions Code §16700 et seq.;
- 7. Declare that packaging fees constitute a breach of CAA's fiduciary duty to its writer-clients;
- 8. Declare that CAA's packaging fee practices constitute constructive fraud under Civil Code §1573;

- 9. Declare that packaging fees constitute an unfair and/or unlawful practice under California's UCL because they breach CAA's fiduciary duty to its writer-clients; constitute constructive fraud under Civil Code §1573; violate LMRA Section 302, 29 U.S.C. §186(a) and (b); and deprive writers of loyal, conflict-free representation, divert compensation away from the writers and other creative talent that are responsible for creating valuable television and film properties, and undermine the market for writers' creative endeavors;
- 10. Declare, under 28 U.S.C. §2201, that packaging fees violate Section 302 of the Labor Management Relations Act, 29 U.S.C. §186(a) and (b);
- 11. Declare, under 28 U.S.C. §2201 and/or 18 U.S.C. §1964(a), that packaging fees violate the Racketeer Influenced Corrupt Organizations Act, 18 U.S.C. §1962(a) (b), (c), and (d);
- 12. Enjoin CAA and its affiliates, successors, transferees, assignees, parents, owners, controlling shareholders, and other officers, directors, partners, agents and employees thereof, and all other persons acting or claiming to act on its behalf or in concert with it, from entering into new packaging fee agreements in which one or more writer-clients of CAA works as a writer, or from receiving any monetary payments or other things of value from any production company that employs any writer client of CAA;
- 13. Enjoin CAA and its affiliates, successors, transferees, assignees, parents, owners, controlling shareholders, and other officers, directors, partners, agents and employees thereof, and all other persons acting or claiming to act on its behalf or in concert with it, from, in any manner, continuing, maintaining, or renewing the conduct, conspiracy, or combinations alleged herein, or from entering into any other conspiracy or combination having a similar purpose or effect, and from adopting or following any practice, plan, program or device having a similar purpose or effect, including the following:

- (a) Entering negotiations or discussions with one or more other agencies, without the Guilds' authorization, regarding (i) adherence to the Guild' Code of Conduct, (ii) the signing of a franchise agreement with the Guilds, (iii) non-public agreements reached with the Guild during negotiations or discussion regarding the Code of Conduct or a new franchise agreement, or (iv) the status or contents of any such non-public negotiations or discussions;
- (b) Agreeing with one or more other agencies on the terms of any proposal, edit, or negotiating position regarding the Guilds' Code of Conduct or franchise agreement without the Guilds' authorization to negotiate collectively, or otherwise collectively refusing to negotiate or discuss the Code of Conduct or a franchise agreement with the Guilds except on the condition that the Guilds include in those discussions one or more other agencies or their representatives;
- (c) Agreeing with one or more other agencies on the terms or conditions of any packaging agreement;
- (d) Not dealing with, or threatening not to deal with any Guild member, agency or clients of an agency, attorney, manager, production company, studio or any other person who supports a prohibition on packaging, has agreed to adhere to the Code of Conduct, or has otherwise signed a franchise agreement with the Guilds that prohibits packaging; or
- (e) Enforcing the terms of any packaging agreement or otherwise directly or indirectly receiving packaging fees from a production company or studio.
- 14. Enjoin CAA and its affiliates, successors, transferees, assignees, parents, owners, controlling shareholders, and other officers, directors, partners, agents and employees thereof, and all other persons acting or claiming to act on its behalf or in concert with it, from, in any manner, blacklisting any writer, lawyer,

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